



City of Moore

Capital Planning & Resiliency

301 N. Broadway
Moore, OK 73160

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AGENDA

CITY OF MOORE, OKLAHOMA COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) ADVISORY COMMITTEE MEETING

**THURSDAY, JUNE 25, 2026
5:30 P.M.**

**CITY HALL COUNCIL CHAMBERS
301 NORTH BROADWAY, MOORE, OKLAHOMA 73160**

- ITEM I:** ROLL CALL

- ITEM II:** PLEDGE OF ALLEGIANCE

- ITEM III:** APPROVAL OF MINUTES OF THE MAY 14, 2026 COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) ADVISORY COMMITTEE MEETING

- ITEM IV:** DISCUSS AND CONSIDER THE 2026 CDBG PROGRAM YEAR PUBLIC IMPROVEMENT PROJECTS

- ITEM V:** DISCUSS AND CONSIDER THE 2026-2027 ACTION PLAN FOR THE COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) PROGRAM

- ITEM VI:** CITIZENS TO BE HEARD

- ITEM VII:** MEMBERS TO BE HEARD

- ITEM VIII:** ADJOURNMENT



CITY OF MOORE CDBG COMMITTEE MEETING – MINUTES
THURSDAY, MAY 14, 2026

MINUTES OF THE COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) ADVISORY COMMITTEE THURSDAY, MAY 14, 2026 – 5:30 P.M.

The Community Development Block Grant (CDBG) Advisory Committee of the City of Moore, Oklahoma held a meeting on May 14, 2026 in the City of Moore Council Chambers, Moore City Hall, 301 North Broadway, Moore, Oklahoma beginning at 5:30 p.m.

AGENDA ITEM I: ROLL CALL

Chairman Louie Williams asks for roll to be called for the Community Development Block Grant (CDBG) Advisory Committee. The following members were reported:

Evans, Sean
Advisory Committee Member

Garrity, Kathy
Advisory Committee Member

Gilbert, Kahley
City of Moore, Project-Grants Manager
Capital Planning and Resiliency

Hunt, Melissa
Advisory Committee Member

Larson, Sky
City of Moore, Administrative Assistant
Capital Planning and Resiliency

Mattocks, Kelley
Advisory Committee Member

Milum, Janie
Vice Chairman

VanWinkle, Rodney
Advisory Committee Member

Williams, Louie
Chairman

PRESENT:	EVANS	WILLIAMS	VANWINKLE	GARRITY
ABSENT:	HUNT	MATTOCKS	MILUM	
STAFF:	GILBERT	LARSON		

AGENDA ITEM II: PLEDGE OF ALLEGIANCE

Chairman Williams led those in attendance in the Pledge of Allegiance.

AGENDA ITEM III: APPROVAL OF THE MINUTES FROM THE NOVEMBER 13, 2025 CDBG ADVISORY COMMITTEE MEETING

Chairman Williams called for approval of the minutes from the November 13, 2025 CDBG Advisory Committee Meeting.

A motion to approve the minutes was made by Committee Member Evans. The motion was seconded by Committee Member VanWinkle.

YEAS:	GARRITY	VANWINKLE	EVANS	WILLIAMS
NAYS:				
ABSTAIN:				

Motion carried unanimously.

AGENDA ITEM IV: PUBLIC SERVICE APPLICANT PRESENTATIONS



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Chairman Williams announced that Public Service Applicant presentations would begin. Due to the number of applicants scheduled to present, presentations were limited to five minutes each.

Note that Vice Chairman Milum arrived at the meeting at 5:35 p.m.

Chairman Williams called upon **The Virtue Center** to present.

Amber Prewitt, Chief Operating Officer of The Virtue Center, presented the agency's request for funding assistance. Prewitt stated that when individuals seek help for addiction or mental health concerns, there is often only a brief window of opportunity to access treatment, and barriers such as cost can prevent individuals from receiving care. Prewitt explained that The Virtue Center has designed its services to eliminate barriers at the initial point of contact by offering same-day access to licensed professionals.

Prewitt stated that screenings serve as the entry point into treatment and are provided at no cost to clients. Individuals in crisis are able to meet with a licensed clinician to assess their needs, which may include risk assessment, crisis management, intervention for suicidal ideation, or connections to housing, food, clothing, and other supportive services. Prewitt stated that immediate access to care is especially important for uninsured or underinsured individuals who may otherwise not seek treatment.

Prewitt further stated that The Virtue Center is experiencing increased strain due to reductions in State funding and limited financial assistance resources, while the demand for services continues to grow. Medicaid reimbursement does not fully cover the cost of services, and the agency's sliding scale fee structure remains underfunded. Prewitt requested \$10,000.00 from the City of Moore to support screening services for Moore residents and reaffirmed The Virtue Center's commitment to serving the community.

The presentation concluded, and Chairman Williams opened the floor for questions.

Committee Member Evans inquired about the process used to identify individuals as Moore residents and determine eligibility for services. Prewitt stated that The Virtue Center conducts an intake process during which staff gather identifying information, including names and addresses. Individuals also complete a triage process with a licensed professional or case manager during the initial intake.

Committee Member Evans asked whether the reported 271 Moore residents served in 2025 represented an increase or decrease from the previous year. Prewitt stated that the number represented an increase from the prior year. Reductions in State and Federal subsidies have resulted in more individuals losing access to care, increasing the demand for services.

Chairman Williams called upon **Rose Rock Habitat for Humanity** to present.

Kendra Martin, Development Director at Rose Rock Habitat for Humanity, presented on the organization's mission and services. The mission was stated as putting God's love into action by bringing people together to build homes, community, and hope, with a vision that everyone has a decent place to live.

It was reported that in addition to new home construction, the organization operates an emergency home repair program and an "aging in place" initiative. These services may include installation of wheelchair ramps, grab bars, and other modifications intended to allow individuals to remain safely in their homes. Emergency repair determinations are made on a case-by-case basis, based on safety, security, and health considerations. Examples were provided distinguishing non-emergency requests, such as cosmetic carpet replacement, from safety-related hazards that would qualify for assistance.

It was noted that work is completed in partnership with the community, utilizing licensed contractors for specialized repairs such as plumbing, roofing, and leak-related issues, while volunteer labor is used for appropriate projects such as wheelchair ramp construction. Materials are often donated or provided at a reduced cost through local suppliers. New home construction utilizes all new materials.



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Service coverage was identified as Cleveland and Pottawatomie Counties, including all cities and townships within those areas. The organization was established in 1993.

The funding request presented was \$70,000.00. It was noted that the prior award was \$35,000.00, with the increase attributed primarily to rising material costs. Estimated costs were cited at approximately \$7,000.00 per major project, such as ramps or roofing, while smaller modifications may cost approximately \$1,000.00, allowing for service to a greater number of individuals. The application process was described as including verification of residency within the service area, a financial need assessment, submission of required financial documentation, and an in-person home visit. It was further noted that assessments prioritize identifying the most impactful modifications to address safety and security needs.

The presentation concluded, and Chairman Williams opened the floor for questions.

Grants Manager Gilbert inquired about the financial assessment process. Martin responded that HUD guidelines are used, along with a self-reported income certification and supporting documentation such as tax records or Social Security benefit statements, depending on what is most accessible for the applicant.

Chairman Williams called upon **Legal Aid Services of Oklahoma** to present.

Rochette Wurth, Deputy Director for Legal Aid Services of Oklahoma (LASO), presented on behalf of the organization.

It was stated that Legal Aid Services of Oklahoma (LASO) is the largest provider of free civil legal services in the state, serving low-income individuals across all 77 counties through 18 offices statewide. Populations served include individuals living with disabilities, elderly individuals, veterans, and families and children experiencing or surviving domestic violence.

It was reported that services to Moore residents are currently provided through the Oklahoma City and Norman offices. The organization expressed a desire to expand access by dedicating attorney services specifically to Moore, allowing residents to receive assistance locally rather than traveling to surrounding cities.

The presentation outlined several service areas, including assistance for victims of domestic violence through protective orders and enforcement of legal rights; recovery of unpaid wages; assistance with public benefits applications and appeals; defense against illegal debt collection practices; and consumer education related to scams and fraud recovery. It was also noted that the organization works to address housing instability through representation in eviction and foreclosure matters, with an emphasis on preventing wrongful actions and ensuring housing conditions meet habitability standards.

It was further stated that the proposed expansion aligns with efforts to reduce homelessness and improve housing stability by assisting individuals in maintaining safe and habitable living conditions or transitioning out of unsafe housing situations without incurring additional legal or financial harm.

The proposed funding would support the placement of a dedicated attorney to serve Moore residents directly, with the goal of improving accessibility and reducing the need for residents to travel to Oklahoma City or Norman for services.

The presentation concluded, and Chairman Williams opened the floor for questions.

Chairman Williams inquired whether there are limitations regarding the types of legal services provided. Wurth responded that services are limited to civil matters, and do not include criminal law, with assistance primarily focused on family law, consumer issues, and related civil legal matters.



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Committee Member Evans asked whether there is currently an office located in Moore. Wurth responded that there is not an office in Moore, but that services are provided through existing offices in Oklahoma City and Norman, as well as through partnerships that allow meetings to occur in accessible community locations.

Chairman Williams asked about the location of the primary office. Wurth responded that administrative offices are located in Oklahoma City, with 18 offices statewide, and that the Oklahoma City and Norman offices are the closest providers serving the Moore area.

Committee Member Evans further inquired whether the long-term goal would be to establish a permanent presence in Moore. Wurth responded that the long-term goal includes expanding embedded services in the community, such as those located in schools or clinics, and that establishing a dedicated presence in Moore is part of the organization's ongoing planning to improve accessibility for residents.

Chairman Williams called upon **Central Oklahoma Community Action Agency** to present.

Dr. Amy Bergseth, Community Resource Coordinator for Central Oklahoma Community Action Agency, presented on behalf of the organization.

Dr. Bergseth stated that the funding request was for the organization's emergency rental assistance program. It was noted that the organization currently operates offices in multiple locations, with the Cleveland County office located within the Moore Faith Medical Clinic. Services are provided during clinic evening hours for walk-in assistance, as well as during daytime hours.

It was reported that the organization is a nonprofit agency serving low-income individuals and families by helping prevent crisis situations through emergency assistance, case management, and partnerships intended to promote long-term family stability. The organization is part of a national network of more than 1,000 agencies, with 18 agencies located throughout Oklahoma. Central Oklahoma Community Action Agency serves Cleveland County.

The presentation outlined the agency's primary services, including utility assistance, referrals for holiday and emergency assistance programs, case management services, and coordination with community partner organizations to connect families with additional resources and support services.

Dr. Bergseth stated that the current funding request was specifically for emergency rental assistance due to increasing housing and rental costs. Data was presented indicating that nearly one-third of U.S. households in 2021 were considered cost-burdened, spending more than 30% of household income on housing costs. It was further noted that approximately 20% of Oklahoma households spend more than 50% of their income on housing. Among extremely low-income households, it was reported that 76% are considered cost-burdened.

Additional housing statistics were presented regarding the availability of affordable housing units for extremely low-income families statewide. It was also noted that, according to census data, Moore has a higher homeownership rate than the state average and a poverty rate estimated at approximately 11%, compared to approximately 15% statewide. Median monthly rent within the City of Moore was estimated at \$1,340.00.

Demographic information regarding agency services in 2025 was also presented. It was reported that approximately 50% of household members assisted were minors under the age of 18, more than 7% had a disability, approximately 50% were single-parent female households, and more than 5% were individuals aged 55 and older.

The presentation further noted that CDBG funding in 2024 assisted seven households totaling 28 individuals, while 2025 funding assisted six households totaling 17 individuals. Circumstances leading to assistance requests included medical emergencies,



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employment transitions, and eviction prevention. One example cited involved a single parent with a disabled child who required assistance to avoid eviction and maintain educational stability for the child.

It was reported that rental assistance requests continue to increase, with approximately 33% of all agency requests relating to rental assistance, and approximately 40% of requests within Moore specifically involving rental assistance. It was further noted that rental assistance resources are often more limited and depleted more quickly than utility assistance funds.

The organization requested \$10,000.00 in funding to provide one month of rental assistance for at least 10 households, with assistance amounts up to \$1,000.00 per household.

The presentation concluded, and Chairman Williams opened the floor for questions. No questions were asked.

Chairman Williams called upon **Saint Vincent de Paul** to present.

Noreen Valadez, a representative of Saint Vincent de Paul, presented on behalf of the organization.

It was stated that the organization has served the community since 2005 and primarily provides utility assistance to residents within the Moore Public School District. Information was presented regarding the expenditure of the organization's prior CDBG funding award of \$5,000.00, which was reportedly expended within 34 days. Through those funds, assistance was provided to 99 Moore residents across 34 households, averaging approximately \$50.00 per individual assisted.

Demographic information regarding the households served was also presented, including that approximately 42% of assisted households were single-parent households headed by females. It was further noted that the individuals served were categorized as low-income or extremely low-income households.

The presentation outlined how funding was distributed among utility providers, including OG&E, ONG, and the City of Moore. Additional information was provided regarding assistance to residents participating in Oxford House sober living programs. It was explained that Oxford Houses serve individuals transitioning from rehabilitation programs into sober living environments. It was noted that four Oxford Houses are located within the Moore community, consisting of both male and female residences. Assistance may include payment of initial rental costs to help individuals transition into sober living arrangements, maintain employment, and participate in required recovery support meetings.

It was further stated that the organization operates with minimal overhead costs due to its volunteer-based structure. Rather than operating from a central office, volunteers reportedly meet directly with individuals in their homes to assess needs and provide assistance on a personal basis. The organization emphasized a community-centered approach focused on individualized support and prioritization of immediate needs.

The organization requested \$10,000.00 in funding for the upcoming year and indicated that the funds would be expended quickly due to continued demand for assistance.

The presentation concluded, and Chairman Williams opened the floor for questions.

Committee Member Evans stated that there was no recollection of the organization working with Oxford Houses during the prior funding cycle and asked whether the four residences referenced were located within the community. Valadez responded that the Oxford Houses are located within the community and had been included in previous grant requests.

Committee Member Evans further inquired about the distinction between low-income and very low-income classifications. Grants Manager Gilbert responded that the classifications are determined based on household size.



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Chairman Williams called upon **Moore Youth and Family Services, Inc.** to present.

Dr. Amara Lett, Executive Director of Moore Youth and Family Services, presented on behalf of the organization.

Dr. Lett stated that the organization is celebrating 51 years of service within the community and provides behavioral health services for youth ages 6 through 18. It was noted that behavioral health services remain the organization's primary focus, while prevention education and early intervention services have continued to expand.

The presentation explained that this year's funding request focused solely on the First Time Offenders Program (FTOP), rather than including the school-based services program as in previous years. Dr. Lett stated that the organization recently expanded school-based services through alternative funding sources and hired three additional staff members for that program. It was further stated that because the expanded school-based program is new and does not yet have sufficient comparative data available, the organization determined it would not be appropriate to request additional CDBG funding for that initiative at this time.

Dr. Lett noted that the First Time Offenders Program serves predominantly Moore residents and has been operated by the organization since 1995. The program was described as one of the first programs of its kind offered by the agency.

The First Time Offenders Program was described as a 12-hour educational curriculum attended jointly by the youth participant and a parenting adult or guardian figure, which may include relatives or other caregivers responsible for the child. It was noted that both participants are required to attend all sessions together and must restart the program if any portion is missed.

The program was described as focusing on communication, behavioral health, and early prevention education. It was further noted that many participating youth are referred for minor first-time offenses, including school-related incidents such as vaping or vandalism. The presentation emphasized the program's goal of reducing repeat offenses and improving family communication and accountability.

Dr. Lett stated that referrals are also received through the Client At Risk Services (CARS) program and other juvenile services programs. It was reported that the organization experiences low recidivism rates among participants in the program. Program data presented indicated that 110 clients had been served during the current fiscal year, with more than 1,100 instructional hours delivered through the program to date.

It was further stated that participation in the First Time Offenders Program often leads to additional services, including individual counseling, family therapy, and enrollment in the organization's Ulysses Youth Learning Lab and Service Center program, which provides structured classroom and support services Monday through Thursday.

Dr. Lett emphasized the importance of continued city block grant funding to maintain access to behavioral health and prevention services for youth and families within the community, particularly for individuals who may not otherwise be aware that such services are available locally.

The presentation concluded, and Chairman Williams opened the floor for questions.

Committee Member Garrity asked how youth are referred to the program. Dr. Lett responded that referrals are received through municipal court, the juvenile services unit, and, in some cases, directly from law enforcement officers.

Chairman Williams called upon **The Salvation Army** to present.

Corey Doggett, Lieutenant Corps Officer, and Mandy Doggett, Lieutenant Pastor/CEO of The Salvation Army, presented the agency's request for funding assistance.



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Corey Doggett stated that while The Salvation Army is recognized nationally as a major charitable organization, funding for local services is generated at the community level, with funds raised locally remaining within the community served. The Salvation Army has operated in Cleveland and McClain Counties since 1892, prior to Oklahoma statehood, and statistics indicate that approximately one in seven households live in poverty, including an estimated 11.4 percent of the population in Moore, Oklahoma.

Mandy Doggett provided an overview of services currently offered within the community. The organization operates three buildings at its North Porter Avenue location in Norman and is preparing to construct a fourth facility. The social services center houses the agency's food pantry, which operates weekly by appointment and now utilizes a client-choice model allowing individuals to select food items based on their household needs.

Utility assistance is currently available for both Cleveland and McClain Counties, although available funding presently limits Cleveland County assistance to utility support only. The organization hopes to expand services to include rental assistance for Cleveland County residents, particularly residents of Moore. Individuals requesting assistance complete an intake process and must demonstrate financial hardship, which may include medical expenses, job loss, or other unforeseen circumstances.

The Salvation Army also provides identification recovery assistance and clothing vouchers for individuals experiencing homelessness, each valued at \$25.00. In addition, the agency maintains an on-site clothing closet to address immediate clothing needs.

Information was also presented regarding the agency's emergency shelter located adjacent to the social services center. The shelter contains 36 beds, including separate dormitories for men and women and three family units serving Cleveland County residents. Shelter services include two daily meals, laundry access, shower facilities, hygiene supplies, and on-site case management services. The Moore Police Department frequently coordinates with the shelter when assistance is needed for individuals experiencing homelessness within Moore.

Shelter guests are initially permitted to stay up to 60 days, with extensions available for individuals demonstrating progress toward employment or permanent housing placement. The facility also provides a community dinner seven days per week, 365 days per year, for any individual in need of a hot meal. Additionally, the organization is preparing to construct a new dining hall facility capable of seating 144 individuals.

Service statistics for 2025 reflected that more than 5,000 individuals were served in Cleveland and McClain Counties, including the distribution of more than 26,000 meals, 1,300 food boxes, over 10,000 nights of shelter, financial assistance to 476 individuals, and distribution of more than 5,900 clothing items. Additionally, 59 shelter guests successfully obtained housing placement. The presentation concluded, and Chairman Williams opened the floor for questions.

Committee Member Evans inquired whether shelter stays were limited to 60 days. Mandy Doggett explained that guests are initially permitted a 60-day stay; however, extensions may be granted for individuals actively participating in case management or making progress toward employment or housing placement.

Committee Member Evans asked whether the shelter beds remain consistently occupied. Mandy Doggett stated that the shelter is typically near capacity, particularly the family units, which are frequently fully occupied. The organization remains grateful for the opportunity to provide assistance and support to families and individuals in need within the community.

Chairman Williams called upon Bethesda, Inc. to present.

Julia Sisler, Executive Director of Bethesda, presented the agency's request for funding assistance.

Sisler explained that Bethesda is Oklahoma's only nonprofit organization dedicated exclusively to addressing childhood sexual abuse and provides free trauma-informed therapy services to survivors and their non-offending caregivers and family members.



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Services are designed to support not only the child, but the family unit as a whole, with an emphasis on long-term healing and healthy household behaviors.

Sisler stated that childhood sexual abuse has been described nationally as a “silent epidemic,” citing statistics indicating that nationally one in four girls and one in six boys are affected. Additional data discussed during a recent meeting with OU Health Sciences estimated that in Oklahoma the rates may be as high as one in three girls and one in five boys. Sisler noted that the need for services is evident within local communities through Bethesda’s “Stop Go Tell” educational program, which provides presentations in elementary schools regarding personal boundaries and abuse prevention. During 2024, 40 children disclosed abuse during or immediately following those presentations.

Information was provided regarding eligibility and intake procedures for services. Children between the ages of three and eighteen may qualify for services when there has been a reported disclosure of sexual abuse to the appropriate authorities or agencies. Sisler explained that Bethesda also assists families through the reporting process when needed.

Sisler noted that referrals are received from numerous community agencies and mental health professionals, with a significant increase recently observed in referrals from other therapists, particularly involving Moore residents. This increase reflects both growing awareness of Bethesda’s specialized services and the complexity of treating childhood sexual trauma. Referrals have also increased approximately 15 percent among Moore residents.

Clients complete an intake process that includes evaluations for symptoms of PTSD, household dynamics, and support systems within the child’s environment. Individualized treatment plans are then developed based on each child and family’s needs. Sisler explained that the average treatment duration has increased from approximately nine to fifteen months to between ten and twenty-two months. Technology and increased exposure to triggering media content were identified as major factors contributing to setbacks in treatment progress and the need for extended services.

All services provided by Bethesda are centered on trauma-focused cognitive behavioral therapy. Sisler also highlighted the organization’s use of specialized therapeutic modalities, including play therapy, art therapy, and EMDR, to better serve young children who may struggle to verbally communicate trauma experiences.

Additional information was presented regarding services provided specifically to Moore residents, including individual therapy, group therapy, family therapy, and consultations with outside agencies. An increase has also been observed in family therapy participation among non-offending caregivers, many of whom are themselves survivors of childhood sexual abuse. Sisler emphasized the importance of caregiver involvement in the healing process and noted that approximately 70 percent of caregivers served by Bethesda report having experienced childhood sexual abuse themselves.

Consultation services frequently involve communication with law enforcement agencies, DHS personnel, attorneys, and other professionals regarding treatment progress and client needs. Sisler reported that Bethesda served 57 Moore residents during the previous fiscal year, with 48 individuals not funded through other entities. The agency’s current funding request reflects the loss of federal funding that previously accounted for approximately 83 percent of Bethesda’s annual budget.

Since January, Bethesda has already served 49 Moore residents. During the previous fiscal year, services to Moore residents included 470 individual therapy sessions, 24 family therapy sessions, and 61 new client intakes. More than \$35,000.00 in free services was provided to Moore residents during that period. Based on current referral trends and projected service needs, Bethesda anticipates serving approximately 65 Moore residents during the next fiscal year, including an estimated 55 family sessions and approximately 450 consultations with outside agencies and professionals.

The presentation concluded, and Chairman Williams opened the floor for questions.



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Grants Manager Gilbert inquired about the number of consultation services provided in comparison to the number of clients served and requested clarification regarding the consultation process. Sisler explained that consultations may occur multiple times per client and often involve coordination with DHS caseworkers, foster families, caregivers, attorneys, and other professionals involved in the child's care. Increased consultations are also associated with a rise in criminal court involvement among clients, additional disclosures of abuse, and situations involving separated parents requiring documentation and treatment updates related to the child's participation in services.

Committee Member Evans asked whether the increase in referrals involving Moore residents was primarily due to new referral sources or increased referrals from existing sources. Sisler explained that Bethesda has observed an increase in cases involving multiple children within the same family requiring services after abuse by the same offender. Additionally, increased awareness among mental health professionals regarding Bethesda's specialized services has contributed to a rise in referrals from therapists and other clinicians.

Chairman Williams called upon **Sparrow Project Moore** to present.

Allison Richey, Co-founder and Executive Director of Sparrow Project Moore, presented the organization's request for funding assistance.

Richey explained that Sparrow Project Moore was founded in 2016 in response to a service gap identified for individuals with disabilities transitioning out of high school. While Moore Public Schools provides extensive opportunities and support for special education students, limited options exist for individuals after graduation, particularly regarding adult day programs, employment opportunities, and continued life skills development.

Richey described the challenges families face once individuals reach the age of 22 and graduate from the public school system. Families are often required to make significant adjustments due to limited care and programming options, especially for households in which caregivers are employed full-time or are single parents. Transportation and scheduling limitations further complicate access to employment and programming opportunities for participants.

The organization was founded by four individuals with the goal of providing a safe, affordable, and engaging environment focused on life skills training, socialization, continued learning, and recreational opportunities. Safety measures include volunteer screening procedures such as national background checks, reference checks, and training requirements.

Richey explained that all program participants qualify as low-income and receive government assistance; therefore, maintaining affordable program costs is a priority for the organization. Classes are offered at minimal cost, generally ranging from free to approximately \$15.00 per class, with most classes costing between \$5.00 and \$10.00. Participants may choose which classes to attend based on their interests and needs.

The organization utilizes community-based instructors and subject matter experts to provide programming, including local professionals in dance, music therapy, fitness, and other areas. Sparrow Project Moore also emphasizes volunteerism and community involvement among participants and families.

Richey stated that the organization currently rents space from the YMCA; however, the facility lacks a dedicated kitchen area. Cooking classes remain one of the organization's most popular and beneficial programs because they promote life skills, independence, and safety awareness. The Moore Library currently assists with cooking instruction and supplies ingredients, but instructors must transport all cooking equipment to the facility due to limited on-site resources.

To address this need, Sparrow Project Moore is requesting funding assistance for the purchase of a mobile kitchen unit estimated at approximately \$5,000.00. The proposed unit would include a mobile sink with hot and cold water, induction burners, a microwave, and a mini refrigerator to improve the quality and safety of cooking instruction and expand future programming opportunities.



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Richey reported that the organization began with four participants and currently maintains an overall roster of approximately 90 individuals, with 58 to 60 participants attending regularly each week. The organization plans to continue expanding program offerings, particularly in the area of cooking and life skills instruction. Outcomes would be measured through skills-based assessments and participant progress tracking related to daily living tasks and independent functioning.

The presentation concluded, and Chairman Williams opened the floor for questions.

Grants Manager Gilbert inquired whether the requested \$5,000.00 represented the total cost of the proposed mobile kitchen. Richey confirmed that approximately \$5,000.00 would cover the primary cost of the mobile kitchen unit, with the understanding that additional supplemental expenses may also be necessary.

Committee Member Evans asked about the organization's current facility capacity and whether Sparrow Project Moore is approaching the need for additional space due to continued growth. Richey explained that the current YMCA facility includes access to a swimming pool during portions of the year and has provided the organization with valuable programming space. Prior to utilizing the YMCA facility, the program operated on a school calendar and used space at Southmoore High School and Southridge High School. Richey noted that the current facility is the closest the organization has come to having a dedicated long-term space and expressed interest in eventually obtaining a permanent facility for future growth and expanded summer programming opportunities.

Chairman Williams called upon the Metropolitan Fair Housing Council of Oklahoma, Inc. to present.

The Executive Director of the Metropolitan Fair Housing Council of Oklahoma, Mary Daniels Dulan, presented and introduced staff members of the organization.

It was reported that the organization has six staff members serving the entire state of Oklahoma. Dulan stated that the organization was founded in 1979 by Kathy Silovsky in response to discriminatory practices in housing, including steering by real estate professionals.

Dulan directed attention to specific pages within the presentation materials. It was reported that, over a six-month period, the organization has experienced a 213% increase in individuals contacting them with complaints compared to the same period in the prior year. It was further reported that complaints involving reasonable accommodations, primarily from individuals with disabilities and often elderly individuals, have increased by 200%. The presenter also reported that cases escalated to the U.S. Department of Housing and Urban Development (HUD) after all internal efforts to mediate had been exhausted have increased by 400%.

Dulan expressed concern regarding the impact of rescinded federal guidance and regulatory changes affecting fair housing enforcement, particularly in relation to disability accommodations, service and assistance animals, and housing testing activities. It was stated that the majority of complaints received statewide relate to disability-related issues rather than race, color, religion, sex, national origin, or familial status, and that many of the individuals contacting the organization are persons with disabilities, frequently aged 50 and older. It was also reported that the organization is currently receiving approximately 40 to 50 calls per day.

Dulan requested an increase in funding. It was noted that there is uncertainty regarding the availability of HUD funding due to prior delays in contract execution and funding disbursement, including a five-month delay in the previous funding cycle.

It was stated that the organization continues to provide statewide services, including services to the City of Moore, and that all complaints are documented and duplicate funding is not received.

The presentation concluded, and Chairman Williams opened the floor for questions. No questions were asked.

Chairman Williams called upon Abbott House Child Advocacy Center to present.



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Rebecca Craig, representative of Abbott House Child Advocacy Center, presented the organization's request for \$25,000.00 in CDBG funding to support its forensic interview program serving children and families impacted by abuse, neglect, and violence.

Craig reported that Abbott House served 125 children from Moore during 2025, representing more than ten percent of the organization's total clients served during that year. At the time of the application, services had already been provided to 53 children residing within Moore city limits.

Craig explained that the forensic interview program is often the first step in helping children and families begin the healing process following abuse or trauma. Forensic interviews are conducted by specially trained professionals in a legally sound, trauma-informed, child-friendly environment. The purpose of the interview process is to gather accurate information while minimizing additional trauma to the child. Interviews are audio and video recorded and may later be utilized as evidence during criminal proceedings.

Prior to the establishment of child advocacy centers, children were often required to repeatedly recount traumatic experiences to multiple individuals, including teachers, school administrators, law enforcement officers, DHS personnel, medical providers, and attorneys. Craig explained that the multidisciplinary team approach utilized by Abbott House allows professionals involved in the investigation to coordinate services and obtain necessary information through a single forensic interview, reducing trauma and improving consistency for investigative and prosecutorial purposes.

When children and families arrive at Abbott House, they are welcomed into a safe and supportive environment. While the child participates in the forensic interview process, non-offending caregivers meet with a family advocate who assists with support services and resources throughout the investigation. Craig noted that the organization has experienced a 42 percent increase in requests for services since 2022. In Cleveland County alone, more than 800 confirmed cases of child abuse and neglect were reported during the previous year.

Craig stated that Abbott House does not collect income information from clients because child abuse impacts families across all socioeconomic backgrounds. However, low-income families often face additional barriers related to transportation, childcare, insurance, and access to specialized services. Through community partnerships and funding support, all services provided by Abbott House remain free of charge to families.

Additional information was presented regarding Abbott House's accreditation through the National Children's Alliance and the organization's upcoming 30th anniversary. Craig noted that national studies have demonstrated that children served through Child Advocacy Centers are less likely to experience additional trauma and are more likely to receive necessary medical and mental health services.

Requested funding from the City of Moore would assist with maintaining forensic interview services, family advocacy programs, specialized equipment, reporting technology, and coordination efforts with law enforcement, DHS, prosecutors, and medical professionals. Craig emphasized that the organization provides rapid response services, typically within 24 to 72 hours, and remains available on-call 24 hours per day, 365 days per year.

Craig also referenced research regarding Adverse Childhood Experiences (ACE), noting that childhood trauma is strongly associated with long-term health issues, mental illness, substance abuse, and economic instability later in life. Early intervention and coordinated support services were identified as critical factors in improving long-term outcomes for affected children and families.

The presentation concluded, and Chairman Williams opened the floor for questions.

Chairman Williams asked whether Abbott House provides additional services to families following completion of the investigative process. Craig explained that, as part of the organization's accreditation standards through the National Children's Alliance, family



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advocates maintain contact with families throughout the life of a case. Support services may continue through case closure, court proceedings, or other stages of the process, while also respecting the wishes of families who choose to discontinue services. Craig emphasized that families are encouraged to remain in contact with Abbott House whenever support or assistance is needed.

Chairman Williams called upon **Catholic Charities of the Archdiocese of Oklahoma City** to present.

Sheila McPherson, Director of the Norman Sanctuary, presented information regarding the organization's services and funding request.

McPherson explained that the Women's Sanctuary operates as a daytime shelter serving low-income and unhoused individuals and families by providing case management services and a safe daytime environment. The Norman Sanctuary opened in 2014 following the success of similar services established in Oklahoma City in 2009.

The shelter operates Monday through Friday from 8:30 a.m. to 4:00 p.m. and offers a variety of supportive services, including showers, laundry facilities, computer and phone access, snacks, lunches, clothing assistance, and hygiene items. Additional assistance is provided to individuals transitioning into housing, including household items such as dishes and other essential supplies.

McPherson also outlined several educational and supportive programs available through the shelter, including GED classes, life skills classes, employment assistance, and case management services. Employment assistance includes weekly support from a workforce specialist who works directly with employers to help connect individuals with job opportunities.

The organization also provides financial assistance for rental deposits, identification documents, birth certificates, and other items necessary to help individuals achieve housing stability or apply for housing programs such as Section 8 assistance. Referrals are also made to other Catholic Charities programs, including counseling, immigration services, and additional financial assistance programs, as well as to community partner agencies to address needs beyond the organization's direct services.

McPherson stated that the requested funding would be utilized to provide rental deposit and rental assistance for Moore residents. Existing partnerships with the City of Moore and Moore Public Schools assist the organization in continuing to provide resources and case management services to members of the Moore community.

The presentation concluded, and Chairman Williams opened the floor for questions. No questions were asked.

Chairman Williams called upon **Aging Services, Inc.** to present.

Hayley Garcia, representative of Aging Services, presented on behalf of the organization.

Garcia stated that Aging Services has partnered with the City of Moore for 51 years and has provided home-delivered meals and supportive services to older adults since 1975. The organization's mission was described as providing nutritional support and social connectivity while helping seniors remain safely and independently in their homes.

The presentation included demographic information from the Oklahoma Department of Commerce and the Oklahoma Department of Human Services State Unit on Aging, indicating that by 2034, Oklahoma is projected to have more residents over the age of 65 than residents under the age of 18 for the first time in state history. It was further noted that Oklahoma currently has approximately 875,000 seniors.

Garcia stated that the home-delivered meal program is intended to address the growing needs of Oklahoma's aging population by helping seniors remain active, healthy, and independent within the City of Moore. Information was presented comparing the annual



**CITY OF MOORE CDBG COMMITTEE MEETING – MINUTES
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cost of institutional care, estimated at more than \$100,000.00 per year, with the annual cost of the home-delivered meal program, estimated at \$1,820.00 per participant.

In addition to nutritional support, it was noted that volunteer drivers and staff provide regular wellness checks during meal deliveries. An example was shared in which a meal delivery volunteer discovered a homebound senior in need of emergency assistance and contacted emergency services, demonstrating the program’s role as a safety net for isolated individuals.

The presentation emphasized the importance of allowing seniors to age in place and maintain independence within their own homes. It was further stated that the program helps reduce demands on emergency services, supports chronic disease management through improved nutrition, and may delay the need for more costly institutional care. Garcia also noted that diabetic meal options are now available to meet specific dietary needs.

Program components were described as including home-delivered meals, in-home assessments, social connectivity, and nutrition education. It was reported that all participants receive monthly nutrition education materials developed by a registered dietitian, including those who are unable to attend congregate meal sites.

Cost comparisons presented during the meeting estimated institutional care at more than \$270.00 per day, home health care services at approximately \$140.00 per day, and Aging Services’ meal program at approximately \$7.00 per meal.

The organization requested \$30,000.00 in funding for Fiscal Year 2027 to provide one nutrient-dense meal per day to homebound seniors residing in Moore. It was reported that the requested funding would support approximately 14,300 meals for 55 seniors identified as having the greatest need. The total program cost was estimated at \$36,036.00, with the remaining \$6,036.00 to be provided through other funding sources.

Garcia noted that increased food, supply, and fuel costs have resulted in higher program expenses and may necessitate future cost adjustments. It was also reported that during Fiscal Year 2026, Aging Services significantly reduced the number of seniors on its waiting list for home-delivered meals. The organization stated that its ongoing goal, in partnership with the CDBG program, is to eliminate the waiting list entirely.

The presentation concluded, and Chairman Williams opened the floor for questions. No questions were asked.

AGENDA ITEM V: EXECUTIVE SESSION

Following the Public Service Applicant presentations, Chairman Williams announced that the Committee would enter Executive Session to discuss funding recommendations. Chairman Williams advised attendees that they were not required to remain and that applicants would be notified of the funding recommendations the following day. Chairman Williams then called for a motion to enter Executive Session.

Vice Chairman Milum made a motion to enter Executive Session. The motion was seconded by Committee Member Evans.

YEAS: WILLIAMS GARRITY EVANS MILUM VANWINKLE
NAYS:
ABSTAIN:

Motion carried. The Committee entered Executive Session.

AGENDA ITEM VI: FUNDING ANNOUNCEMENTS

The Committee reconvened in Open Session.



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Committee Member Evans made a motion to recommend the following funding allocations for the 2026-2027 Community Development Block Grant (CDBG) Public Service Program:

AGENCY NAME	FUNDING AWARDED	
Central Oklahoma Community Action Agency	\$6,000.00	
Saint Vincent de Paul	\$6,000.00	
Moore Youth and Family Services, Inc.	\$5,895.00	
The Virtue Center	\$5,000.00	
Bethesda, Inc.	\$5,000.00	
Sparrow Project Moore	\$2,150.00	
Rose Rock Habitat for Humanity	*\$10,000.00	<i>*from Public Improvement budget</i>
Metropolitan Fair Housing Council of Oklahoma, Inc.	*\$6,921.00	<i>*from Administration budget</i>

Vice Chairman Milum seconded the motion.

YEAS: WILLIAMS EVANS GARRITY VANWINKLE MILUM
 NAYS:
 ABSTAIN:

Motion carried.

Vice Chairman Milum disclosed a conflict of interest related to Aging Services, Inc., abstained from discussion, and voting on the funding recommendation for that agency.

Committee Member Evans made a motion to recommend funding Aging Services, Inc. the following amount:

AGENCY NAME	FUNDING AWARDED
Aging Services, Inc.	\$25,000.00

The motion was seconded by Committee Member Garrity.

YEAS: VANWINKLE GARRITY EVANS WILLIAMS
 NAYS:
 ABSTAIN: MILUM

Motion carried.

AGENDA ITEM VII: CITIZENS TO BE HEARD

Chairman Williams called for citizens to be heard. No citizens were in attendance.

AGENDA ITEM VIII: MEMBERS TO BE HEARD

Chairman Williams called for members to be heard. No additional comments or concerns were expressed by Committee Members.

AGENDA ITEM IX: ADJOURNMENT

Chairman Williams called for adjournment.



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Vice Chairman Milum made a motion to adjourn. The motion was seconded by Committee Member VanWinkle.

YEAS: MILUM VANWINKLE EVANS GARRITY WILLIAMS
NAYS:
ABSTAIN:

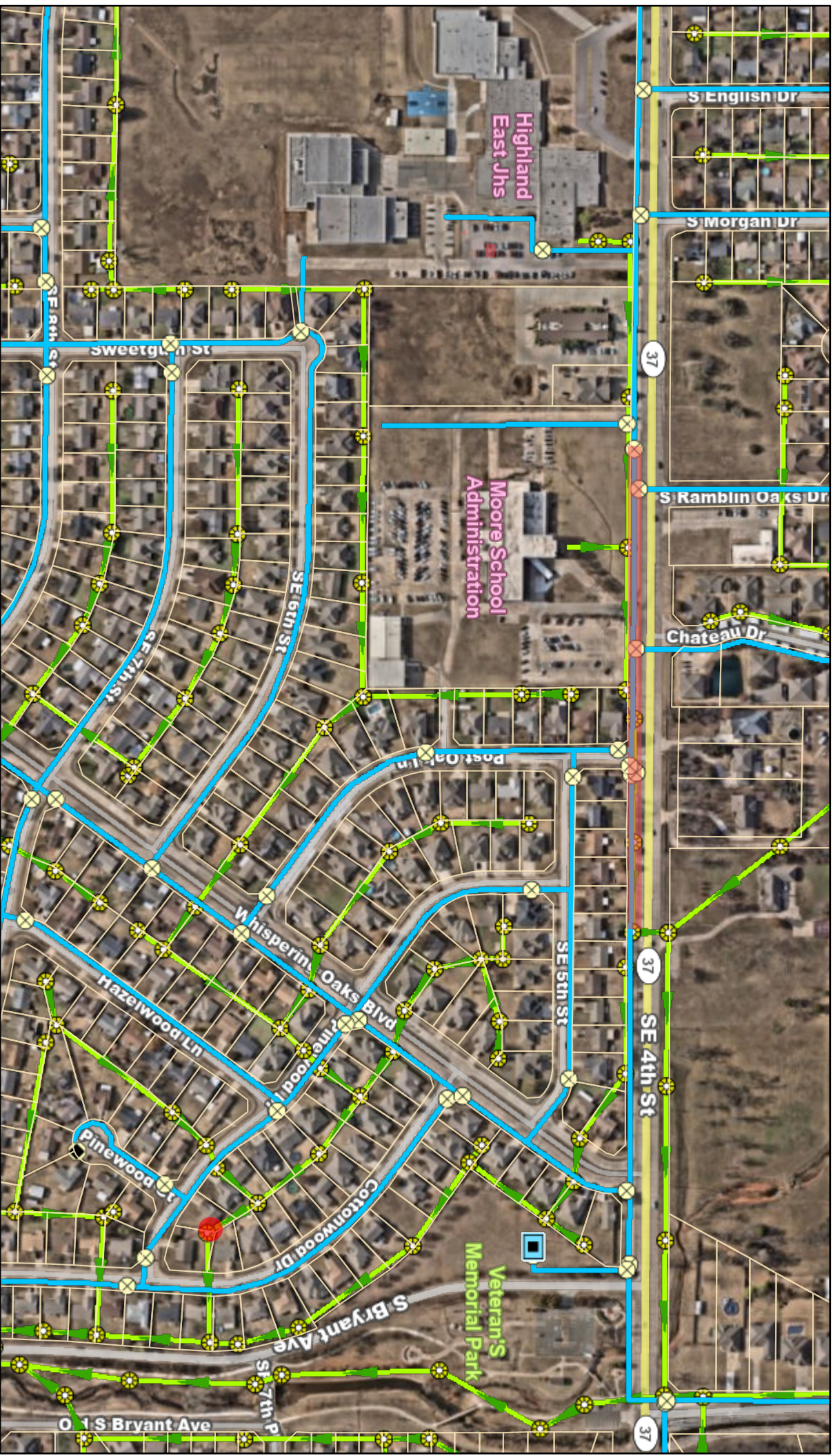
Motion carried. The meeting was adjourned.

Minutes recorded and prepared by:

Sky Larson

*Sky Larson, Administrative Assistant
Capital Planning and Resiliency
City of Moore, Oklahoma*

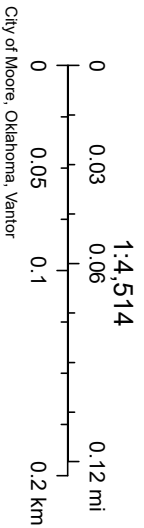
Siler Leaf Manor CBGD Sewer Project



6/4/2026, 10:48:58 AM

- Polygon Change Request Line Change Request
- Open Open
- Point Change Request Open
- Open
- NG911 Address Point
- Water Network Structures - City View
- Water Network Structures Road Centerlines
- <all other values>
- Water Mains
- Water System Valves
- <all other values>
- Gravily Mains
- Sanitary Manholes
- Highway
- Local
- Minor Arterial
- City Limits
- City
- Gate
- Plug

CT: 202105
Block Group 2

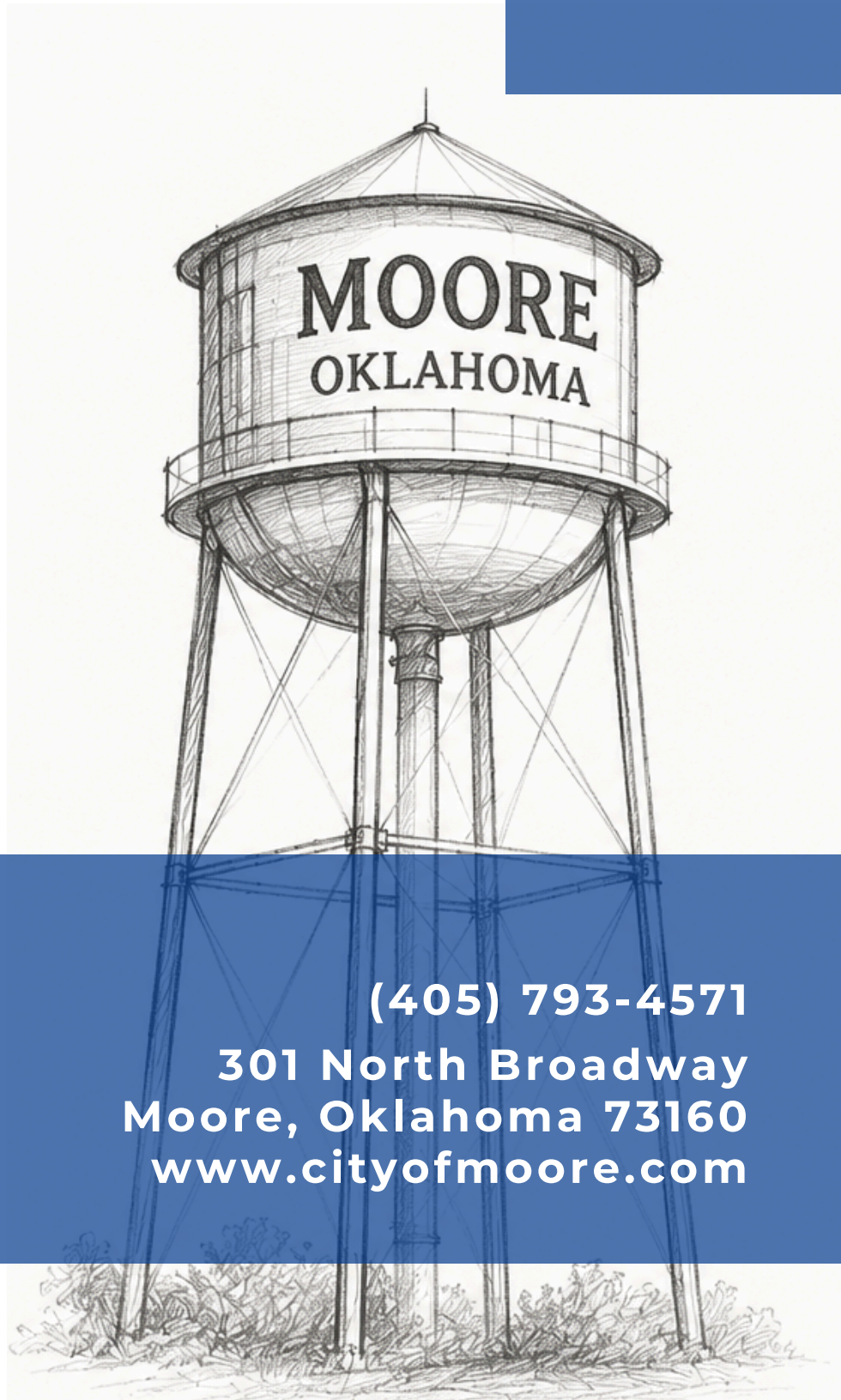


ANNUAL ACTION PLAN



**CITY OF MOORE,
OKLAHOMA**

2026
2027



(405) 793-4571
301 North Broadway
Moore, Oklahoma 73160
www.cityofmoore.com

Executive Summary

AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

1. Introduction

The City of Moore Community Development Block Grant (CDBG) Annual Action Plan serves as the City's strategic framework for the use of federal funds provided by the U.S. Department of Housing and Urban Development (HUD) during the program year. This Action Plan identifies the activities, programs, and projects the City will undertake to address priority housing, community development, public service, and infrastructure needs within the community.

The primary objective of the CDBG program is to develop viable communities by providing decent housing, a suitable living environment, and expanded economic opportunities, principally for low- and moderate-income persons. The City of Moore remains committed to utilizing CDBG resources in a manner that supports neighborhood revitalization, improves public facilities and infrastructure, expands access to essential services, and promotes long-term community stability and resilience.

This Annual Action Plan is guided by the goals and priorities established in the City's Consolidated Plan and reflects input received through the citizen participation process, including consultation with residents, community organizations, service providers, and other stakeholders. The City values public engagement and strives to ensure transparency and accountability in the planning and allocation of federal resources.

Through the implementation of the activities outlined in this Action Plan, the City of Moore seeks to strengthen neighborhoods, enhance quality of life, support vulnerable populations, and encourage sustainable community development that benefits all residents.

2. Summarize the objectives and outcomes identified in the Plan

This could be a restatement of items or a table listed elsewhere in the plan or a reference to another location. It may also contain any essential items from the housing and homeless needs assessment, the housing market analysis or the strategic plan.

The City of Moore CDBG Annual Action Plan is designed to address community development and housing needs through targeted investments that primarily benefit low- and moderate-income residents. The Plan's objectives focus on improving the quality of life for residents, supporting neighborhood stability, and promoting safe, accessible, and sustainable community development.

Key objectives of the Plan include:

- Improving public infrastructure and facilities to enhance safety, accessibility, and neighborhood conditions;
- Expanding access to public services for low- and moderate-income households, seniors, youth, and individuals with special needs;
- Supporting housing activities that preserve or improve the availability of safe and affordable housing;
- Eliminating conditions of blight and deterioration within eligible areas; and
- Promoting economic opportunity and community resilience through strategic community investments.

The anticipated outcomes of the Plan include improved public facilities and infrastructure, increased access to community services, enhanced housing conditions, and stronger neighborhood environments. Through the implementation of funded activities, the City expects to benefit low- and moderate-income residents by creating safer living conditions, increasing accessibility to essential resources, and supporting long-term community sustainability.

Additionally, the Plan aims to ensure compliance with HUD national objectives while fostering partnerships with local organizations, service providers, and community stakeholders to maximize the impact of available federal resources.

3. Evaluation of past performance

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

The City of Moore became an Entitlement City in 2010. Between the years 2020 and 2025, the City received \$1,718,891.00 in CDBG funds. With the funds, the City was able to complete sewer line replacement in the Regency Park, Southgate, Crestmoor, and Armstrong neighborhoods, and a pickleball court and playground at Kiwanis Park. The City also funded public service programs such as home delivered meals for seniors, youth counseling, and counseling for sexual abused children, rent/utility assistance, food pantry, and fair housing services. An emergency repair program through Rose Rock Habitat for Humanity was funded as well.

Moore was allocated a total of \$495,159 in CDBG-Covid 19 funding. The following programs were funded: rent/mortgage assistance, utility assistance, grocery assistance, medical supplies, landlord tenant counseling, fair housing education, housing deposit assistance, substance abuse counseling, and home-delivered meals for seniors. Moore also funded a new parking lot for the Moore Food and Resource Center.

In 2014, The City received CDBG-Disaster Recovery (CDBG-DR) funds in the amount of \$52,200,000 in response to the May 20, 2013 tornado. With these funds, the City completed numerous infrastructure projects such as street and water line replacement, public facility improvements, provided a housing rehabilitation program and a down payment assistance program, and updated the City's comprehensive plan. The City lost a substantial amount of affordable housing in the tornado. In response, the City subsidized an affordable housing development. It opened with 244 residential units in March of 2023.

The City of Moore is looking forward to completing many more infrastructure projects that benefit families of low to moderate income as well as the public service agencies that provided much needed services throughout the City of Moore.

4. Summary of Citizen Participation Process and consultation process

Summary from citizen participation section of plan.

The City of Moore, Oklahoma abides by the Citizen Participation Plan, amended in May of 2020. This plan is approved by the CDBG Advisory Committee and Moore City Council. Citizen participation is the heart of the annual action plan process, involving citizens in decisions that directly affect their lives. The purpose of the Citizen Participation Plan is to encourage and ensure full and proper citizen participation at all stages of the Annual Action Plan and Consolidated Plan process. The Citizen Participation Plan formally designates structures, procedures, roles and policies to be followed by program participants. A secondary purpose of this Plan is to implement federal regulations regarding citizen participation for the consolidated planning process described by Title 24 CFR 91.105 of the Housing and Community Development Act of 1974, as amended. Nothing in this Plan shall restrict the responsibility and authority of the City of Moore from developing and executing its Consolidated Plan.

In addition to public hearings as a means of receiving comment from the public in front of the Mayor and City Council, City staff held meetings to provide citizens with information concerning the availability of Community Development Block Grant funds and to incorporate their comments into the planning process. A community needs survey was published on the City's website for the entire community to further explore community needs and concerns.

5. Summary of public comments

This could be a brief narrative summary or reference an attached document from the Citizen Participation section of the Con Plan.

The City utilized public meetings, as well as the survey from the spring of 2025, to involve citizens in the process. Community based and other interested groups and organizations were also invited to participate in the meetings and a questionnaire. In all, input was received from 305 individuals and 13 public service organizations, as well as the CDBG Citizen's Advisory Committee, prior to the development of the Plan. The survey identified the following needs as highest priority by low income Moore residents.

- Overall Needs: Improvements to non-profit facilities providing community services (such as senior centers, youth centers, food banks, etc.)
- Public Facilities: Youth centers, facilities for abused, abandoned, and neglected children, and mental health care facilities.
- Infrastructure and Neighborhood Improvements: Street improvements, stormwater and drainage improvements, sidewalk improvements, and water and sewer improvements.
- Public Services: Neighborhood cleanups, transportation services, senior services, and youth services.
- Economic Development: Store front improvements in low income neighborhoods.
- Housing: Code enforcement activities in low income neighborhoods, homeownership assistance, and housing for other special needs (such as elder or person with disabilities).

6. Summary of comments or views not accepted and the reasons for not accepting them

All comments received were accepted.

7. Summary

The City of Moore received positive responses from surrounding public agencies. Multiple agencies provided information regarding the needs they see from Moore residents and what level of demand their services were for residents of Moore. In addition, citizens responded well to our Community Needs Survey. With 305 responses, the City has received great feedback for what residents would like to see in their community. The City of Moore will be working on meeting each of these priorities in the following years.

The City has taken further steps in reaching non-English speaking communities. Publications are published in El Nacional, along with The Oklahoman. El Nacional is a free publication distributed in the local Hispanic supermarket. The City of Moore continues to search for ways to communicate and gather information from all its residents.

PR-05 Lead & Responsible Agencies – 91.200(b)

1. Agency/entity responsible for preparing/administering the Consolidated Plan

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
Lead Agency	MOORE	
CDBG Administrator	MOORE	Kahley Gilbert
HOPWA Administrator		
HOME Administrator		
HOPWA-C Administrator		

Table 1 – Responsible Agencies

Narrative (optional)

The lead agency for the Action Plan is the Community Development Department of the City of Moore, Oklahoma. The citizen advisory board performed other key roles in the planning process.

Consolidated Plan Public Contact Information:

Kahley Gilbert, Project-Grants Manager
(405) 793-4571
kgilbert@cityofmoore.com

AP-10 Consultation – 91.100, 91.200(b), 91.215(l)

1. Introduction

The City of Moore's Community Development Department is the lead agency responsible for development and administration of the CDBG program. A CDBG Advisory Committee, composed of City Council members and residents of Moore, provides consultation and reviews each Action Plan. This committee makes a final recommendation to City Council for approval. The City Council serves as the determining body in matters related to the consolidated plan. The CDBG program is administered through the Community Development Department under the direction of the Grants Manager with oversight from the Community Development Director and City Council. An Accountant, a Compliance Specialist, and an Administrative Assistant all assist in administering, implementing, and monitoring CDBG funds, preparing the consolidated and action plans, recordkeeping, and compliance with all federal and state regulations.

Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(l)).

The City of Moore actively fosters collaboration between public and assisted housing providers and key health, mental health, and social service agencies to address community needs holistically. Although Moore does not have its own public housing authority, the City works closely with the Oklahoma Housing Finance Agency (OHFA) and local nonprofit organizations to support access to affordable housing programs, including Housing Choice Vouchers. The city coordinated with several organizations over the years to provide programs such as food assistance, rental/utility assistance, youth counseling, senior services, and substance abuse services.

Coordination efforts include participation in regional Continuum of Care (CoC) initiatives and regular engagement with partner agencies such as mental health providers, food banks, and emergency shelters. These relationships help streamline referrals, share information, and improve service delivery to vulnerable populations, including those experiencing homelessness or at risk of becoming homeless.

The City published in the spring of 2025 an online survey that invited all residents to provide input on what their community needs are. The City ran the survey for 30 days and received 305 responses.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.

The City of Moore, the City of Norman, and the surrounding Cleveland County areas comprise the Cleveland County Continuum of Care (CoC) designated as OK-504. The CoC Steering Committee encompasses 130 members with an elected Executive Committee having 24 members. The City of Moore has a representative on the Executive Committee. The Executive Committee meets on a monthly basis with the entire Steering Committee meeting quarterly. The City of Moore's Police Department has two dedicated community officers to assist the CoC with homeless individuals/families in Moore. The officers report information to the CoC and help provide any resources/information to homeless individuals.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS.

The City of Moore is part of the Cleveland County Continuum of Care and is part of the Project Review and Ranking Committee. It determines how to allocate the state's ESG funds, develops performance standards and evaluates outcomes, and develops funding, policies and procedures for the administration of HMIS. An employee of the Community Development Department attends the monthly meetings as a member of the CoC Board of Directors. The City encourages organizations that benefit homeless people to join forces with the Continuum to provide services to their clients.

2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction's consultations with housing, social service agencies and other entities

Table 2 – Agencies, groups, organizations who participated

1	Agency/Group/Organization	Aging Services
	Agency/Group/Organization Type	Services-Elderly Persons
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Aging Services submitted a subrecipient application, attended the City of Moore Community Needs meeting on May 14, 2026 and presented the needs they see for Moore to the CDBG Advisory Committee. Organization provides home delivered meals to home bound seniors.
2	Agency/Group/Organization	Mary Abbott Children's House
	Agency/Group/Organization Type	Services-Children Services - Victims
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Abbott House Child Advocacy Center submitted a subrecipient application, attended the City of Moore Community Needs meeting on May 14, 2026 and presented the needs they see for Moore to the CDBG Advisory Committee. Organization provides forensic interviews for children who have been sexually abused.
3	Agency/Group/Organization	Bethesda, Inc.
	Agency/Group/Organization Type	Services-Children Services - Victims
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Bethesda submitted a subrecipient application, attended the City of Moore Community Needs meeting on May 14, 2026 and presented the needs they see for Moore to the CDBG Advisory Committee. Organization provides individual and group therapy for children who have been sexually abused.
4	Agency/Group/Organization	Catholic Charities Archdiocese of OKC
	Agency/Group/Organization Type	Services - Housing Services-Children
	What section of the Plan was addressed by Consultation?	Homeless Needs - Families with children Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Catholic Charities submitted a subrecipient application, attended the City of Moore Community Needs meeting on May 14, 2026 and presented the needs they see for Moore to the CDBG Advisory Committee. Organization provides social services for families, affordable housing for families and seniors, homeless services for women and children, disaster response and recovery, adoption and pregnancy services, counseling, and immigration legal assistance.
5	Agency/Group/Organization	Central Oklahoma Community Action Agency
	Agency/Group/Organization Type	Services - Housing Services-Health
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Central Oklahoma Community Action Agency submitted a subrecipient application, attended the City of Moore Community Needs meeting on May 14, 2026 and presented the needs they see for Moore to the CDBG Advisory Committee. Organization assists low income families with prescription assistance, rent/utility/food assistance, eyeglass referrals, case management, transportation, and housing.
6	Agency/Group/Organization	Legal Aid Services of Oklahoma, Inc
	Agency/Group/Organization Type	Legal Services
	What section of the Plan was addressed by Consultation?	Legal Services
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Legal Aid Services of Oklahoma submitted a subrecipient application, attended the City of Moore Community Needs meeting on May 14, 2026 and presented the needs they see for Moore to the CDBG Advisory Committee. Organization provides free civil legal services to low income individuals and families.
7	Agency/Group/Organization	Metropolitan Fair Housing Council
	Agency/Group/Organization Type	Service-Fair Housing
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Metropolitan Fair Housing Council submitted a subrecipient application, attended the City of Moore Community Needs meeting on May 14, 2026 and presented the needs they see for Moore to the CDBG Advisory Committee. Organization provides fair housing enforcement resources to alleged victims of housing discrimination, respond to consumer complaints of unfair treatment from the housing industry, conduct fair housing/fair lending education and outreach training for consumers/housing providers/public and private organizations, conduct counseling and mediation services to promote equal housing opportunity.
8	Agency/Group/Organization	Moore Youth and Family Services
	Agency/Group/Organization Type	Services-Children Services-Victims of Domestic Violence Services - Victims
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Moore Youth and Family submitted a subrecipient application, attended the City of Moore Community Needs meeting on May 14, 2026 and presented the needs they see for Moore to the CDBG Advisory Committee. Organization provides a community prevention services program, community prevention and diversion services program, early prevention services, youth learning lab and service center, integrated behavioral health outpatient services/treatment, and community at risk services.
9	Agency/Group/Organization	Rose Rock Habitat for Humanity
	Agency/Group/Organization Type	Services - Housing
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Rose Rock Habitat for Humanity submitted a subrecipient application, attended the City of Moore Community Needs meeting on May 14, 2026 and presented the needs they see for Moore to the CDBG Advisory Committee. Organization provides homeownership, emergency home repairs, exterior ramps for ADA access, community cleanup and revitalization, code violation assistance, and financial education.

10	Agency/Group/Organization	St Vincent de Paul
	Agency/Group/Organization Type	Services - Housing
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	St. Vincent de Paul submitted a subrecipient application, attended the City of Moore Community Needs meeting on May 14, 2026 and presented the needs they see for Moore to the CDBG Advisory Committee. Organization provides utility assistance, Oxford House support, prescription assistance, and gas vouchers.
11	Agency/Group/Organization	Sparrow Project Moore
	Agency/Group/Organization Type	Services-Persons with Disabilities
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Sparrow Project Moore submitted a subrecipient application, attended the City of Moore Community Needs meeting on May 14, 2026 and presented the needs they see for Moore to the CDBG Advisory Committee. Organization provides structured programs for adults with intellectual and developmental disabilities that promote independence, social engagement, and community inclusion.
12	Agency/Group/Organization	The Salvation Army
	Agency/Group/Organization Type	Services - Housing Services-homeless
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Salvation Army submitted a subrecipient application, attended the City of Moore Community Needs meeting on May 14, 2026 and presented the needs they see for Moore to the CDBG Advisory Committee. Organization provides an emergency shelter, food pantry, evening community meal, and emergency financial assistance.
13	Agency/Group/Organization	The Virtue Center
	Agency/Group/Organization Type	Services-Health
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Virtue Center submitted a subrecipient application, attended the City of Moore Community Needs meeting on May 14, 2026 and presented the needs they see for Moore to the CDBG Advisory Committee. Organization provides individual/couple/family therapy for those struggling with addiction, Intensive Outpatient Program, Medication Assisted Treatment case management, peer recovery support, crisis intervention, and educational programming.

Identify any Agency Types not consulted and provide rationale for not consulting

All service providers and agencies that provide services directly pertaining to the action planning process have been involved in some type of consultation. Some consulted during other meetings and other forums. There have been no agencies left off communication efforts or meeting invitations. The City of Moore works very hard to ensure strong and positive community collaboration.

Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	Thunderbird Clubhouse	The City of Moore serves as a role within the Cleveland County Continuum of Care (CoC). The City of Moore has a representative on its Board of Directors. Over the past year, stronger relationships have developed between the CoC and Moore community police officers. The police officers are now communicating information on Moore homeless to the CoC and the officers are now educated on what services the CoC can provide to the homeless.

Table 3 – Other local / regional / federal planning efforts

Narrative (optional)

Thirteen public agencies collaborated with the City as well as 305 citizen participants in the survey.

AP-12 Participation – 91.105, 91.200(c)

1. Summary of citizen participation process/Efforts made to broaden citizen participation

Summarize citizen participation process and how it impacted goal-setting

The City utilized public meetings, as well as a survey, to involve citizens in the process. Community-based and other interested groups and organizations were also invited to participate in the meetings, a community needs questionnaire, and survey. In all, input was received from 305 individuals and 13 public service organizations, as well as the CDBG Citizen’s Advisory Committee, prior to the development of the Plan.

The City of Moore followed its Citizen Participation Plan (CPP) to involve its citizens in the preparation of the plan as well as determining the goals, objectives and outcomes. Letters were sent out to 36 public agencies inviting them to attend a community needs meeting. A public meeting was held at a CDBG Advisory Committee Meeting on May 14, 2026. Public Services were invited once again to share their services and help the City identify the greatest needs they have seen in the community. A final public meeting with the CDBG Advisory Committee was held on June 25, 2026 and the final hearing at the City Council meeting on July 20, 2026. All notices followed the CPP.

Citizen Participation Outreach

Mode Of Outreach	Target Of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
Internet Outreach	Non-targeted/broad community	A community needs survey was made available on the city's website. It was promoted through the city's social media platforms. Three hundred and five responses were received.	The top priority areas identified were to improve city facilities providing public services and improve non-profit facilities providing community services. The top three community development needs identified were youth centers, facilities for abused, abandoned, and neglected children, and mental health care facilities. The top infrastructure needs identified were street improvements, sidewalk improvements, stormwater and drainage improvements, and water/sewer improvements. The top public service needs identified were neighborhood cleanups, transportation services, and senior services. The top economic development needs identified were store front improvements in low income neighborhoods and financial assistance for low income residents for business expansion and job creation. The top housing needs identified were homeownership assistance, code enforcement activities in low income neighborhoods, and housing for other special needs.	None.	

Mode Of Outreach	Target Of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
Newspaper Ad	Minorities Non-English Speaking - Specify other language: Spanish Non-targeted/broad community	Notices for the public meetings and the public hearing was published in El Nacional de Oklahoma in Spanish and in The Oklahoman in English inviting anyone in the community to share their biggest community needs or submit any comments. The publications also contained information for people who did not want to attend the meeting but wanted to submit comments.	No comments were received.	None.	
Public Meeting	Non-targeted/broad community	Public Services presented to the CDBG Advisory Committee identifying the needs they see from their clients in Moore. The Virtue Center, Moore Youth and Family Services, St. Vincent de Paul, Central Oklahoma Community Action Agency, Abbott House Child Advocacy Center, Metropolitan Fair Housing Council, Catholic Charities of the Archdiocese of Oklahoma City, Aging Services, Bethesda, Legal Aid Services of Oklahoma, Rose Rock Habitat for Humanity, Sparrow Project Moore, and The Salvation Army attended.	Each agency described the needs of their clients in Moore.	None.	
Public Meeting	Non-targeted/broad community	CDBG Advisory Committee Meeting was held on June 25, 2026. No citizens attended or submitted comments.	No comments were received.	None.	
Public Hearing	Non-targeted/broad community	Moore City Council meeting was held July 20, 2026 for the final approval of the annual action plan.	No comments received.	None.	

Table 4 – Citizen Participation Outreach

Expected Resources

AP-15 Expected Resources – 91.220(c)(1,2)

Introduction

The Anticipated Resources section outlines the federal, state, local, and private funding sources the City of Moore expects to leverage to address identified priority needs over the Consolidated Plan period.

This section provides estimates of the expected annual allocations, program income (if any), and the uses of funds, including how these resources will be coordinated to achieve the community's housing, homelessness, and public service goals. The City will strategically align available resources to maximize impact, support ongoing initiatives, and ensure fair distribution of benefits, particularly to low-and moderate-income residents. The planning process also includes identifying any gaps in funding and opportunities for leveraging additional resources to support Moore's long-term community development objectives.

The City of Moore agrees that its compliance in all respects with all applicable Federal anti-discrimination laws is material to the U.S. Government's payment decisions for purposes of section 3729(b)(4) of title 31, United States Code. The City of Moore will not operate any programs that violate any applicable Federal anti-discrimination laws, including Title VI of the Civil Rights Act of 1964.

Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	Public - Federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	366,967.00	0.00	17,895.00	384,862.00	1,033,033.00	For its 2026 program year, Moore has been allocated \$366,967 and an estimated \$17,895 will be left over from the 2025 program year.

Table 5 - Expected Resources – Priority Table

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied.

The City of Moore will strategically utilize federal resources, particularly Community Development Block Grant (CDBG) funds, to leverage additional public, private, and nonprofit investments to address priority community development and housing needs. These federal funds serve as a critical foundation to attract and match other sources of funding, expand project scope, and increase impact across housing, infrastructure, economic development, and social services.

While CDBG does not have a federal matching requirement, any federal funds used in coordination with programs that do require matching will be planned with compliance in mind. The City will meet matching requirements through local government contributions, donated services and materials, and in-kind contributions.

If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan.

Public improvements will be made in the CDBG Target Areas such as water and sewer improvements, street repair, sidewalk improvements, park improvements, and other public facility improvement.

Discussion

The City of Moore anticipates using a combination of federal, state, and local funding sources to meet the priority needs outlined in this annual action plan. The primary federal resource is the Community Development Block Grant (CDBG), which provides flexible funding for activities that benefit low and moderate income (LMI) residents, prevent and eliminate slum and blight, and address urgent community needs.

Annual Goals and Objectives

AP-20 Annual Goals and Objectives

Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Public Services	2025	2029	Non-Housing Community Development	City Wide	Public Services	CDBG: \$55,045.00	Public service activities other than Low/Moderate Income Housing Benefit: 155 Persons Assisted Public service activities for Low/Moderate Income Housing Benefit: 46 Households Assisted
2	Public Improvements	2025	2029	Non-Housing Community Development	Eastmoor/JD Estates	Public Improvements	CDBG: \$246,893.40	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 10 Persons Assisted
3	Housing Rehabilitation	2025	2029	Affordable Housing	City Wide	Housing	CDBG: \$10,000.00	Homeowner Housing Rehabilitated: 2 Household Housing Unit
4	Administration/Planning	2025	2029	Non-Housing Community Development	City Wide	Public Improvements Public Services Housing	CDBG: \$73,393.00	

Table 6 – Goals Summary

Goal Descriptions

1	Goal Name	Public Services
	Goal Description	The City of Moore recognizes that access to high-quality public services is essential for promoting the well-being, self-sufficiency, and stability of low- to moderate-income (LMI) residents. Public services play a key role in preventing homelessness, improving health outcomes, fostering educational attainment, and increasing economic mobility. Through its Annual Action Plan, Moore will allocate a portion of Community Development Block Grant (CDBG) funds to support a variety of eligible public service programs. These services are designed to meet the most pressing needs of vulnerable populations, including seniors, youth, and individuals experiencing homelessness or poverty.

2	Goal Name	Public Improvements
	Goal Description	The City of Moore is committed to improving public infrastructure in ways that enhance the safety, accessibility, and quality of life for its low- and moderate-income residents. Public infrastructure, such as sidewalks, drainage systems, water and sewer lines, street lighting, and roadways, plays a critical role in neighborhood livability, connectivity, and resilience. Using Community Development Block Grant (CDBG) funds, the City will undertake strategic investments in eligible areas to address deficiencies in basic infrastructure that may contribute to public health risks, environmental hazards, or physical isolation. These improvements are guided by both resident feedback and city-led assessments of infrastructure needs.
3	Goal Name	Housing Rehabilitation
	Goal Description	Housing Rehabilitation and Emergency Repair Programs are designed to preserve the City's existing housing stock and improve living conditions for low- and moderate-income (LMI) residents, with a focus on maintaining safe, stable neighborhoods and supporting long-term housing sustainability. Moore's housing stock includes a significant number of aging single-family homes, many of which are occupied by seniors, individuals on fixed incomes, and households vulnerable to rising maintenance and repair costs. These programs provide financial assistance to eligible homeowners to correct urgent health and safety issues, address code deficiencies, and prevent further structural deterioration.
4	Goal Name	Administration/Planning
	Goal Description	The City of Moore recognizes the importance of effective administration and strategic planning in maximizing the impact of Community Development Block Grant (CDBG) resources. A strong administrative framework ensures that HUD funds are used efficiently, transparently, and in compliance with federal regulations, while aligning investments with community-identified needs and priorities. CDBG funds allocated to administration (up to 20% of the annual grant) will support a range of activities that are essential to the implementation of the Annual Action Plan.

Projects

AP-35 Projects – 91.220(d)

Introduction

The Projects section of the Annual Action Plan outlines the specific activities the City of Moore will undertake during the program year to meet the goals and objectives identified in the Consolidated Plan. Each project included in this section has been selected based on its alignment with community needs, public input, and the priorities established through strategic planning.

These projects represent targeted investments in affordable housing, public services, infrastructure improvements, and administrative capacity, with an emphasis on benefiting low-to moderate-income (LMI) individuals and households. Each project includes detailed information on the proposed use of funds, expected outcomes, geographic targeting, and the populations served.

Through this comprehensive approach, the City seeks to ensure that its Community Development Block Grant (CDBG) funding is used effectively to promote activities and actions that do not violate any applicable Federal anti-discrimination laws, including Title VI of the Civil Rights Act of 1964, opportunity, and long-term community resilience.

The City of Moore agrees that its compliance in all respects with all applicable Federal anti-discrimination laws is material to the U.S. Government's payment decisions for purposes of section 3729(b)(4) of title 31, United States Code. The City of Moore will not operate any programs that violate any applicable Federal anti-discrimination laws, including Title VI of the Civil Rights Act of 1964.

Projects

#	Project Name
1	Administration/Planning
2	Public Services
3	Public Improvement Project
4	Emergency Repair Program

Table 7 - Project Information

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs.

The CDBG Advisory Committee, as well as the community at large, places high priority on public services and public improvements. Senior services and youth services are of highest priority for the community. Water and Sewer lines are one of the top priorities for public improvements. Because Moore receives an allocation of around \$350,000 per year, the city is very limited to the use of funds. The maximum allowed allocation (15%) is awarded to public services every year with the remainder used for public improvements in low-income areas and emergency home repairs for low income households.

AP-38 Project Summary

Project Summary Information

1	Project Name	Administration/Planning
	Target Area	City Wide
	Goals Supported	
	Needs Addressed	Public Improvements Public Services Housing
	Funding	CDBG: \$733,393.00
	Description	Administration for the 2026 program year such as publications, payroll, trainings, fair housing services, etc.
	Target Date	9/30/2027
	Estimate the number and type of families that will benefit from the proposed activities	The administration project will be used for general administration for the 2026 program year and for fair housing services for Moore residents. The City will fund fair housing services through Metropolitan Fair Housing Council and it is estimated to benefit 17 households.
	Location Description	City-Wide.
	Planned Activities	General administration, oversight, and coordination for the 2025 program year and fair housing services for Moore residents.
2	Project Name	Public Services
	Target Area	City Wide
	Goals Supported	Public Services
	Needs Addressed	Public Services
	Funding	CDBG: \$55,045.00
	Description	Public Services for the 2026 program year.
	Target Date	9/30/2027
	Estimate the number and type of families that will benefit from the proposed activities	It is estimated 46 low income households and 138 individuals will benefit from the proposed public service activities.
	Location Description	City-Wide
	Planned Activities	<p>Ageing Services: \$25,000 for home delivered meals for seniors.</p> <p>Central Oklahoma Community Action Agency: \$6,000 for rental assistance.</p> <p>Moore Youth and Family: \$5,895 for a First Time Offender program.</p> <p>St. Vincent de Paul: \$6,000 for utility assistance/rental assistance for Oxford Houses</p> <p>The Virtue Center: \$5,000 for substance abuse counseling.</p> <p>Bethesda: \$5,000 for counseling for sexually abused children.</p> <p>Sparrow Project Moore: \$2,150 for a life skills mobile kitchen for disabled adults.</p>
3	Project Name	Public Improvement Project
	Target Area	Eastmoor/JD Estates
	Goals Supported	Public Improvements

	Needs Addressed	Public Improvements
	Funding	CDBG: \$246,421.95
	Description	Public Improvement project or the 2026 program year.
	Target Date	9/30/2027
	Estimate the number and type of families that will benefit from the proposed activities	The public improvement project will benefit 10 households, Highland East Junior High, and the Moore Public Schools Administration building.
	Location Description	The sewer replacement project is located in the JD Estates Neighborhood, along SE 4th St.
	Planned Activities	The replacement of 991 linear feet of sanitary sewer.
4	Project Name	Emergency Repair Program
	Target Area	City Wide
	Goals Supported	Housing Rehabilitation
	Needs Addressed	Housing
	Funding	CDBG: \$10,000.00
	Description	Program focuses on low income and underserved populations as well as individuals with disabilities and those who are aging in place. The program will address needs that directly affect the immediate health, safety, and/or security of the household.
	Target Date	9/30/2027
	Estimate the number and type of families that will benefit from the proposed activities	It is estimated two low income households will benefit from the emergency repair program.
	Location Description	City-Wide.
	Planned Activities	Program focuses on low income and underserved populations as well as individuals with disabilities and those who are aging in place. The program will address needs that directly affect the immediate health, safety, and/or security of the household.

AP-50 Geographic Distribution – 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed.

Public improvements will be in the designated target area of the JD Estates neighborhood. Public services will be available to youth, seniors, and low-income household's city wide.

Geographic Distribution

Target Area	Percentage of Funds
Crestmoore	
Southgate	
Kings Manor	
Regency Park	
Armstrong	
Sunnylane Acres	
City Wide	35
Lockhoma Estates	
Skyview Terrace/Newmoore	
Old Town/High School Addition	
Brookside	
Eastmoor/JD Estates	65
SW 34th St/Eastern Area	

Table 8 - Geographic Distribution

Rationale for the priorities for allocating investments geographically

The designated CDBG Target Area of JD Estates consists of 52.40% of the population at 80% or below AMI, in order to ensure the achievement of a CDBG National Objective. While there are other areas in the City of Moore that meet this low-mod income criterion, the public improvement needs are a higher priority compared to other Target Areas.

Discussion

The City of Moore utilizes its Community Development Block Grant (CDBG) resources in a strategic, needs-based manner, with a focus on areas that have the highest concentrations of low- to moderate-income (LMI) residents, as identified by HUD income data and local assessments.

While some programs, such as public services or housing rehabilitation, are made available on an income-eligibility basis citywide, capital improvements and infrastructure investments are primarily targeted to LMI neighborhoods where residents face greater barriers to opportunity, and where aging infrastructure may contribute to unsafe or unfair living conditions.

Affordable Housing

AP-55 Affordable Housing – 91.220(g)

Introduction

The Affordable Housing section of the Annual Action Plan outlines the City of Moore’s strategy to address the housing needs of low- to moderate-income (LMI) residents during the program year. Affordable, safe, and decent housing remains a critical need in Moore, particularly for cost-burdened households, seniors, persons with disabilities, and individuals transitioning out of homelessness.

This section identifies specific goals and actions the City will pursue to preserve and increase access to affordable housing, including housing rehabilitation, rental assistance, and supportive services. While Moore does not directly develop housing units, it uses Community Development Block Grant (CDBG) funding to support efforts that help residents maintain housing stability and improve living conditions.

Priority is given to households with the greatest need, and all programs are designed to prevent displacement, reduce housing cost burden, and support long-term affordability. The City also works closely with partner organizations and stakeholders to ensure that affordable housing resources are used effectively and equitably.

One Year Goals for the Number of Households to be Supported	
Homeless	0
Non-Homeless	46
Special-Needs	0
Total	46

Table 9 - One Year Goals for Affordable Housing by Support Requirement

One Year Goals for the Number of Households Supported Through	
Rental Assistance	10
The Production of New Units	0
Rehab of Existing Units	2
Acquisition of Existing Units	0
Total	12

Table 10 - One Year Goals for Affordable Housing by Support Type

Discussion

Affordable housing continues to be a significant challenge for low- to moderate-income households in Moore. Rising home prices, increasing rental costs, and a limited supply of affordable units have created barriers to housing stability, particularly for vulnerable populations such as seniors, persons with disabilities, and extremely low-income families.

The City of Moore has awarded St. Vincent de Paul and Central OK Community Action Agency to provide rental and utility assistance. Rose Rock Habitat for Humanity is providing an emergency repair program.

AP-60 Public Housing – 91.220(h)

Introduction

The City of Moore does not operate any public housing. Section 8 vouchers are distributed through the Oklahoma Housing Finance Agency.

Actions planned during the next year to address the needs to public housing

The City of Moore does not operate any public housing. Section 8 vouchers are distributed through the Oklahoma Housing Finance Agency.

Actions to encourage public housing residents to become more involved in management and participate in homeownership

The City of Moore does not operate any public housing. Section 8 vouchers are distributed through the Oklahoma Housing Finance Agency.

If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance

The City of Moore does not operate any public housing. Section 8 vouchers are distributed through the Oklahoma Housing Finance Agency.

Discussion

The City of Moore does not operate any public housing. Section 8 vouchers are distributed through the Oklahoma Housing Finance Agency.

AP-65 Homeless and Other Special Needs Activities – 91.220(i)

Introduction

This section of the Annual Action Plan outlines the City of Moore's planned actions to address the needs of individuals and families experiencing homelessness, those at risk of becoming homeless, and other special needs populations, including the elderly, persons with disabilities, victims of domestic violence, and individuals with substance use disorders or chronic health conditions.

Although Moore is not a direct recipient of HUD Continuum of Care (CoC) funding, the City collaborates with the Cleveland County CoC and local service providers to support homeless outreach, emergency shelter, transitional housing, and supportive services. The City also utilizes Community Development Block Grant (CDBG) funds, where eligible, to support public services and programs that benefit these vulnerable populations.

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including:

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

In the upcoming program year, the City of Moore will continue to support strategies that reduce and prevent homelessness through coordinated outreach, assessment, and service connection. Although Moore is not a Continuum of Care (CoC) lead agency, it works in partnership with the Cleveland County CoC, local nonprofits, and regional service providers to connect individuals experiencing homelessness to appropriate resources.

Addressing the emergency shelter and transitional housing needs of homeless persons

In the upcoming program year, the City of Moore is committed to supporting efforts that address the immediate shelter needs of individuals and families experiencing homelessness, while also promoting long-term housing stability. Although Moore does not operate its own emergency shelters or transitional housing facilities, it plays a supporting role in strengthening regional partnerships and allocating resources to services that assist homeless residents.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

To help homeless person's particularly chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth, transition to permanent housing and independent living, the City of Moore incorporates strategies:

1. Rapid Re-Housing and Housing first principles - Moore supports and refers to regional programs that utilize Rapid Re-Housing and Housing First approaches to:

- Reduce the length of time households remain homeless by offering short to medium term rental assistance paired with case management.
- Place individuals and families into stable housing quickly, without preconditions such as employment, income, sobriety, or participation in services.
- Improve housing stability and reduce the risk of repeat homelessness.

2. Expanding Access to Affordable Housing - To facilitate access to affordable housing units, the City works with area landlords and nonprofit partners to:

- Identify and preserve affordable housing stock and prioritize available units for households transitioning out of homelessness.
- Support Tenant Based Rental Assistance (TBRA) programs.
- Encourage property owners to accept housing vouchers and work with service providers to ensure tenant success.

3. Case Management and Supportive Services - Supportive services are key to helping individuals maintain housing after exiting homelessness.

These include:

- Case management to help clients secure documents, apply for benefits, maintain housing, and access healthcare.
- Connections to employment services, such as job training and placement assistance through Workforce Oklahoma and other partners.
- Life skills and financial literacy training to support long term stability and self-sufficiency.

4. Specialized Outreach and Housing Navigation - Moore partners with the CoC members and nonprofits to:

- Conduct targeted outreach to homeless veterans, youth and families, helping them navigate the housing system.
- Assign housing navigators or case managers to assist in locating and applying for housing, and provide follow-up support post-placement.
- Use coordinated entry systems to prioritize the most vulnerable individuals and families for housing assistance.

5. Prevention of Recurrence - To prevent formerly homeless persons from returning to homelessness, the City and its partners:

- Monitor at risk households and provide follow-up services after housing placement.
- Offer crisis intervention assistance, such as emergency rent or utility support.
- Promote collaboration between housing providers and health/mental health agencies to support clients with ongoing needs.

6. Coordination with Regional Partners - Although Moore does not operate its own shelter, it actively coordinates with:

- Cleveland County Continuum of Care (CoC), which offers housing assistance, case management, and permanent supportive housing.
- Veteran focused programs, including Supportive Services for Veteran Families (SSVF) and HUD-VASH vouchers, to ensure veteran households have support.

These combined actions help ensure that homeless individuals and families in Moore can exit homelessness quickly, access stable housing, and remain housed, building pathways toward independent living and long-term self-sufficiency.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.

To help low income and extremely low-income individuals and families avoid becoming homeless, especially those at risk due to discharge from public institutions or dependency on support services, the City of Moore incorporates the following strategies and actions:

1. Coordination with Discharge Planning Entities - Moore works with local and regional partners to prevent homelessness at the point of discharge by:

- Collaborating with the Oklahoma Department of Human Services, local hospitals, behavioral health providers, correctional institutions, and child welfare agencies to support transition planning that includes housing stability.
- Supporting the Continuum of Care in their coordination efforts with publicly funded institutions to ensure that individuals exiting care are not discharged directly into homelessness.
- Promoting early intervention discharge planning for individuals at risk of homelessness, particularly in the areas of foster care and corrections.

2. Housing and Service Referrals - The City refers individuals and families to supportive services and housing resources such as:

- Rapid Re-Housing and Homeless Prevention programs such as rental and utility assistance programs funded with CDBG funding through St. Vincent de Paul and Central Oklahoma Community Action Agency.
- Case Management services that connect households to local nonprofits, faith-based organizations, and housing counseling services
- Moore Youth and Family Services who provide crisis intervention, counseling, and supportive housing referrals for at risk youth and

families.

3. Strengthening Local Partnerships - The City leverages relationships with:

- Public housing authorities outside Moore since Moore does not operate its own PHA, to coordinate access to rental assistance or housing vouchers when needed.
- Nonprofits and community-based organizations, such as food banks and employment training centers, to help stabilize families facing economic hardships.
- United Way and regional 2-1-1 services, which offer comprehensive resource navigations for those in immediate need of shelter, food, or health care access.

4. Case Management - Prevention efforts include:

- Tenant-based rental assistance (TBRA) to stabilize households on the brink of eviction.
- Emergency utility and rental assistance, coordinated through local partners.
- Employment and education support through Workforce Oklahoma and regional education institutions to help individuals improve self-sufficiency and avoid recurring housing instability.

5. Focus on Special Populations - programs specifically address:

- Youth aging out of foster care, through connection to transitional housing and life skills training.
- Formerly incarcerated individuals, by coordinating with re-entry programs to ensure housing is secured prior to discharge.
- Individuals with mental health needs, in partnership with providers such as Central Oklahoma Community Mental Health Center.

By strengthening its institutional partnerships and focusing on proactive housing interventions, Moore aims to reduce the risk of homelessness among vulnerable populations and ensure housing continuity as individuals navigate transitions from institutional care or other systems of support.

Discussion

The City of Moore recognizes that addressing homelessness and the needs of special populations requires a coordinated and comprehensive approach that includes prevention, emergency response, housing placement, and supportive services. In the upcoming program year, Moore will continue to work closely with the Cleveland County Continuum of Care (CoC), local nonprofit organizations, and regional partners to support activities that reduce homelessness and improve outcomes for vulnerable residents.

While the City does not operate direct shelters or supportive housing programs, it utilizes CDBG funds strategically to support nonprofits that fill these roles and to help coordinate services that address gaps in the system. Efforts are also made to align Moore's activities with state and federal resources, leveraging partnerships to maximize impact.

Barriers such as a limited supply of affordable housing, lack of public transportation, and insufficient mental health and substance use treatment options remain key challenges. Through its strategic plan goals, Moore aims to help reduce these barriers by funding essential services, advocating for supportive housing development, and strengthening cross-sector coordination.

AP-75 Barriers to affordable housing – 91.220(j)

Introduction

While the City of Moore is committed to expanding housing opportunities for all residents, various barriers—both policy-related and structural—can hinder the development, accessibility, and preservation of affordable housing. The "Barriers to Affordable Housing" section of this Action Plan identifies and examines the local conditions, regulations, and market factors that may constrain efforts to meet the housing needs of low- and moderate-income households.

These barriers may include zoning restrictions, development costs, infrastructure limitations, lack of public transportation, and the absence of financial incentives for affordable housing development. Understanding and addressing these barriers is critical for ensuring that Moore can make meaningful progress toward its goals of fair housing, stability, and accessibility. The City of Moore agrees that its compliance in all respects with all applicable Federal anti-discrimination laws is material to the U.S. Government's payment decisions for purposes of section 3729(b)(4) of title 31, United States Code. The City of Moore will not operate any programs that violate any applicable Federal anti-discrimination laws, including Title VI of the Civil Rights Act of 1964.

This section outlines how the City will continue to evaluate its policies and work collaboratively with local partners and stakeholders to reduce obstacles to affordable housing production and investment, while promoting long-term affordability and resilience within the housing market.

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

The City of Moore recognizes that certain public policies, whether through design or unintended consequences, can create barriers to the development and preservation of affordable housing. These barriers may arise from zoning ordinances, land use controls, building codes, and the absence of incentives for affordable housing development. In response, the City has identified several actions it can take to help remove or reduce these obstacles:

1. Review and adjust zoning and land use policies
2. Support alternative housing types
3. Streamline development review processes
4. Maintain reasonable building code requirements with long term cost benefits
5. Coordinate with housing partners

Discussion

The City of Moore continues to face several challenges that limit the development and preservation of affordable housing. These barriers are rooted in public policies and local conditions that, while often intended to maintain community standards or safety, can unintentionally restrict housing choices for low- and moderate-income households.

One notable example is the city's zoning and land use requirements, such as the minimum 55-foot lot size and the requirement for multifamily developments to undergo a Planned Unit Development (PUD) process. While these regulations aim to manage growth and ensure neighborhood compatibility, they may also raise development costs and limit the feasibility of affordable housing projects.

Additionally, the lack of public transportation in Moore represents a barrier to housing choice and affordability. Without transit access, residents must rely on personal vehicles, which can be cost-prohibitive for lower-income households and limit access to employment, healthcare, and other services.

Moore's building code requirements, including storm-resistant construction standards, have been adopted to increase resilience to severe weather events. Although these measures may slightly increase upfront construction costs, they are justified by the long-term benefits of reducing storm damage and mitigating cost burdens on homeowners post-disaster.

The city also currently lacks local tax incentives or dedicated funding to support the development of affordable housing. This absence can make

Moore a less attractive option for developers seeking to build income-restricted or workforce housing units.

Recognizing these issues, Moore is committed to ongoing policy review and stakeholder engagement to balance safety, growth, and affordability. The city's planned actions include evaluating zoning flexibility, exploring incentives, and improving the development process to create a more supportive environment for affordable housing.

Ultimately, addressing these barriers is essential to achieving the city's broader housing goals and ensuring that all residents, regardless of income level, have access to safe, stable, and affordable housing opportunities.

AP-85 Other Actions – 91.220(k)

Introduction

The "Other Actions" section of the Annual Action Plan outlines the City of Moore's strategies beyond direct housing and community development investments. These actions address systemic challenges that impact the effectiveness and reach of federal funding, including reducing barriers to affordable housing, improving coordination within the service delivery network, enhancing institutional capacity, and supporting underserved populations.

Actions planned to address obstacles to meeting underserved needs

The City of Moore acknowledges that underserved populations, including extremely low-income households, persons with disabilities, seniors, persons experiencing homelessness, and residents without access to transportation, face persistent barriers in accessing affordable housing, supportive services, and economic opportunity. Addressing these underserved needs is a key objective of Moore's Annual Action Plan.

To reduce these barriers, the City will continue to support public services, strengthen regional partnerships, enhance outreach and access to information, target infrastructure improvements in underserved areas, promote accessibility, and seek additional funding opportunities.

Actions planned to foster and maintain affordable housing

The City of Moore recognizes the critical need to preserve, maintain, and increase access to affordable housing for low- and moderate-income households. Rising housing costs, aging housing stock, and limited development incentives have contributed to challenges in meeting the housing needs of vulnerable populations. To address these challenges, the City has identified several key actions for the upcoming program year:

1. Support owner-occupied housing rehabilitation
2. Encourage housing development partnerships
3. Preserve existing affordable housing stock
4. Leverage federal and state resources

Actions planned to reduce lead-based paint hazards

The City of Moore is committed to reducing the risks associated with lead-based paint (LBP) hazards, especially in housing units occupied by low- and moderate-income households. Recognizing the long-term health impacts—particularly for children—of lead exposure, the City incorporates lead hazard reduction into its housing programs and public outreach efforts. The City is committed to the following actions to assist in reducing lead-based paint hazards:

1. Implement lead safe housing practices in rehabilitation programs
2. Conduct risk assessments and clearance testing
3. Educate homeowners and tenants
4. Coordinate with state and federal resources

Actions planned to reduce the number of poverty-level families

The City of Moore recognizes that reducing poverty is a multi-faceted challenge that requires coordinated efforts across housing, education, workforce development, and social services. While the City does not directly administer anti-poverty programs, it leverages Community Development Block Grant (CDBG) funds and partnerships with local service providers to support activities that address the root causes and symptoms of poverty. The City will continue to fund public services that promote self-sufficiency and support access to affordable housing.

Actions planned to develop institutional structure

The City of Moore acknowledges that an effective institutional structure is critical to the successful implementation of its Annual Action Plan activities. To enhance the capacity and coordination of public agencies, nonprofit organizations, and other stakeholders, the City will undertake the following actions to strengthen its institutional structure:

1. Work with non-profit organizations to address community needs and provide support to federal and non-federal funding initiatives.
2. Work with private industry to address important issues that inhibit housing and community development efforts.

3. Identify opportunities to create private/public partnerships for financing projects so that federal funds can be leveraged.

Actions planned to enhance coordination between public and private housing and social service agencies

Effective coordination between public and private entities is critical for addressing complex housing and community development needs. The City of Moore can consider some strategies to enhance collaboration and streamline service delivery among housing providers, supportive service agencies, and other stakeholders:

1. Strengthen participation in regional and local networks
2. Facilitate cross-sector partnerships between non-profit housing developers, emergency shelter, organizations serving persons with disabilities, veterans, youth, and other special needs populations, and public institutions such as schools and health departments.
3. Encourage joint funding applications and program alignment
4. Promote shared data use and evaluation

By strengthening coordination between public and private housing and social service agencies, Moore will enhance the efficiency and effectiveness of its community development strategies. These efforts will ensure that limited resources are better aligned with resident needs and contribute to long-term stability and well-being for vulnerable populations.

The City of Moore agrees that its compliance in all respects with all applicable Federal anti-discrimination laws is material to the U.S. Government's payment decisions for purposes of section 3729(b)(4) of title 31, United States Code. The City of Moore will not operate any programs that violate any applicable Federal anti-discrimination laws, including Title VI of the Civil Rights Act of 1964.

Discussion

The "Other Actions" section of the Annual Action Plan highlights how the City of Moore intends to address systemic challenges that impact the effectiveness of housing and community development efforts. These include addressing underserved needs, reducing poverty, removing barriers to affordable housing, combating lead-based paint hazards, improving institutional capacity, and enhancing interagency coordination.

The City recognizes that while direct investments in housing and public services are critical, these broader efforts are essential to sustain long-term success. For instance, Moore plans to pursue actions that improve access to services for low-income residents, support the development of affordable housing, and build stronger linkages between public and private entities. These strategies are designed not only to meet immediate needs but also to address the root causes of housing insecurity and poverty.

In reducing lead-based paint hazards, the City will comply with federal regulations and provide education and resources to property owners and residents. Meanwhile, workforce development and poverty-reduction initiatives will support job access, skill-building, and economic mobility.

Strengthening the institutional delivery system, through training, partnership development, and data sharing, will further enhance program outcomes and ensure fair distribution of resources.

Together, these actions support a comprehensive and integrated approach to community development that aligns with Moore's goals for housing stability, economic opportunity, and quality of life for all residents.

Program Specific Requirements

AP-90 Program Specific Requirements – 91.220(I)(1,2,4)

Introduction

This section of the Annual Action Plan outlines the program-specific requirements associated with federal funding received by the City of Moore through the U.S. Department of Housing and Urban Development (HUD), including the Community Development Block Grant (CDBG).

The purpose of this section is to demonstrate how the City will comply with all applicable statutory and regulatory requirements governing the use of these funds. It provides detailed information on how funds will be allocated and administered to ensure consistency with national objectives, eligible activities, and local priorities as established in the annual action plan.

This section also addresses specific requirements related to:

- The use of program income and recaptured funds
- Income targeting and affordability requirements
- Geographic distribution and priority needs
- Certifications of compliance with HUD regulations and cross-cutting federal requirements

All activities described herein are designed to meet one or more of the CDBG National Objectives, primarily the benefit to low- and moderate-income persons, and to support the City of Moore's broader goals of preserving affordable housing, improving living conditions, and strengthening neighborhood stability.

The City remains committed to ensuring that all federal funds are administered in a transparent, efficient, and compliant manner, with a continued focus on addressing the highest priority needs identified through the community planning process.

Community Development Block Grant Program (CDBG) Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	0
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
Total Program Income:	0

Other CDBG Requirements

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income.	100.00%
Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	

The City of Moore does not have any program income or section 108 loans. The City of Moore will use the CDBG funds to benefit the low to moderately low-income individuals.