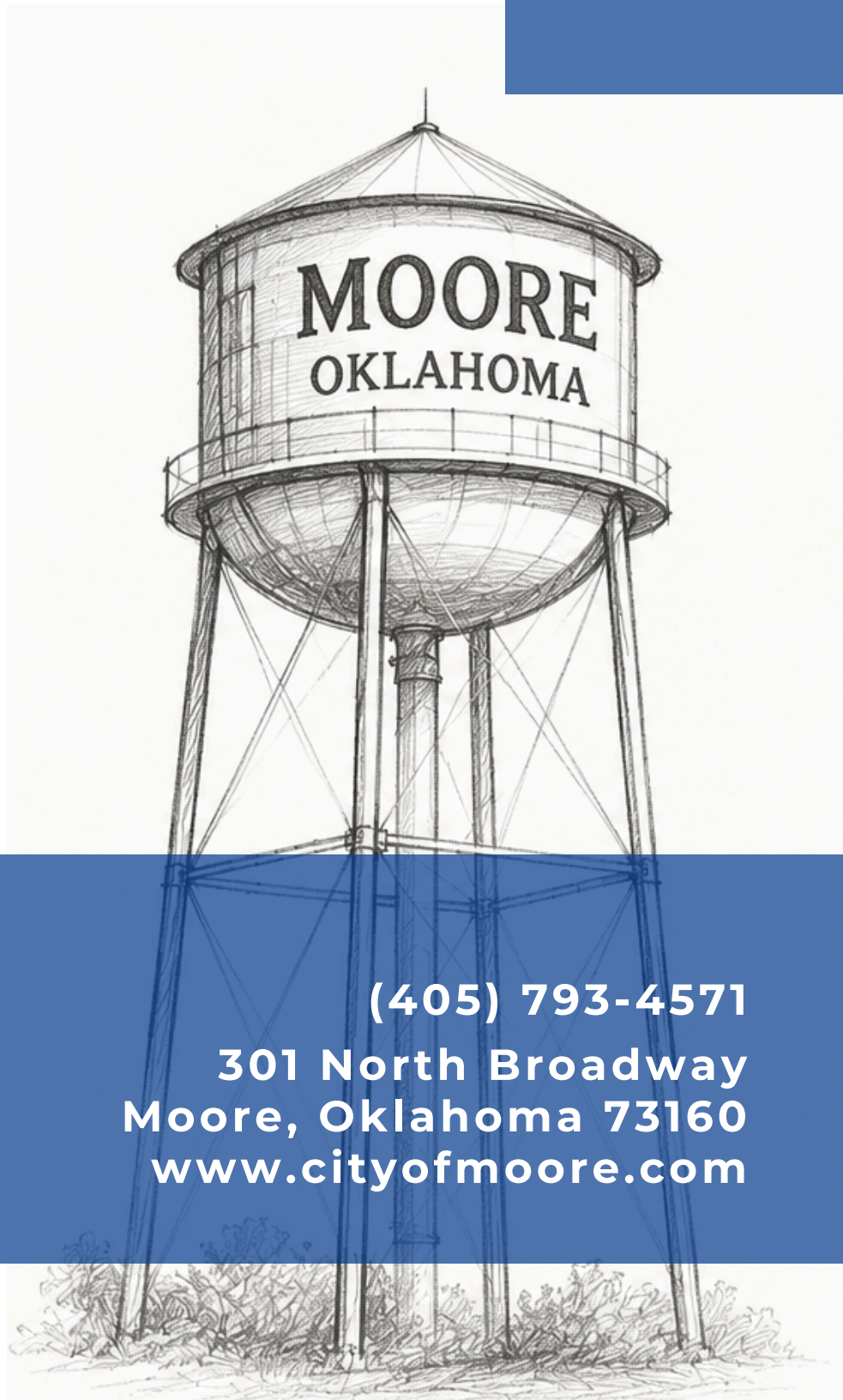


ANNUAL ACTION PLAN

CITY OF MOORE,
OKLAHOMA



2026
2027



(405) 793-4571
301 North Broadway
Moore, Oklahoma 73160
www.cityofmoore.com

Executive Summary

AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

1. Introduction

The City of Moore Community Development Block Grant (CDBG) Annual Action Plan serves as the City's strategic framework for the use of federal funds provided by the U.S. Department of Housing and Urban Development (HUD) during the program year. This Action Plan identifies the activities, programs, and projects the City will undertake to address priority housing, community development, public service, and infrastructure needs within the community.

The primary objective of the CDBG program is to develop viable communities by providing decent housing, a suitable living environment, and expanded economic opportunities, principally for low- and moderate-income persons. The City of Moore remains committed to utilizing CDBG resources in a manner that supports neighborhood revitalization, improves public facilities and infrastructure, expands access to essential services, and promotes long-term community stability and resilience.

This Annual Action Plan is guided by the goals and priorities established in the City's Consolidated Plan and reflects input received through the citizen participation process, including consultation with residents, community organizations, service providers, and other stakeholders. The City values public engagement and strives to ensure transparency and accountability in the planning and allocation of federal resources.

Through the implementation of the activities outlined in this Action Plan, the City of Moore seeks to strengthen neighborhoods, enhance quality of life, support vulnerable populations, and encourage sustainable community development that benefits all residents.

2. Summarize the objectives and outcomes identified in the Plan

This could be a restatement of items or a table listed elsewhere in the plan or a reference to another location. It may also contain any essential items from the housing and homeless needs assessment, the housing market analysis or the strategic plan.

The City of Moore CDBG Annual Action Plan is designed to address community development and housing needs through targeted investments that primarily benefit low- and moderate-income residents. The Plan's objectives focus on improving the quality of life for residents, supporting neighborhood stability, and promoting safe, accessible, and sustainable community development.

Key objectives of the Plan include:

- Improving public infrastructure and facilities to enhance safety, accessibility, and neighborhood conditions;
- Expanding access to public services for low- and moderate-income households, seniors, youth, and individuals with special needs;
- Supporting housing activities that preserve or improve the availability of safe and affordable housing;
- Eliminating conditions of blight and deterioration within eligible areas; and
- Promoting economic opportunity and community resilience through strategic community investments.

The anticipated outcomes of the Plan include improved public facilities and infrastructure, increased access to community services, enhanced housing conditions, and stronger neighborhood environments. Through the implementation of funded activities, the City expects to benefit low- and moderate-income residents by creating safer living conditions, increasing accessibility to essential resources, and supporting long-term community sustainability.

Additionally, the Plan aims to ensure compliance with HUD national objectives while fostering partnerships with local organizations, service providers, and community stakeholders to maximize the impact of available federal resources.

3. Evaluation of past performance

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

The City of Moore became an Entitlement City in 2010. Between the years 2020 and 2025, the City received \$1,718,891.00 in CDBG funds. With the funds, the City was able to complete sewer line replacement in the Regency Park, Southgate, Crestmoor, and Armstrong neighborhoods, and a pickleball court and playground at Kiwanis Park. The City also funded public service programs such as home delivered meals for seniors, youth

counseling, and counseling for sexual abused children, rent/utility assistance, food pantry, and fair housing services. An emergency repair program through Rose Rock Habitat for Humanity was funded as well.

Moore was allocated a total of \$495,159 in CDBG-Covid 19 funding. The following programs were funded: rent/mortgage assistance, utility assistance, grocery assistance, medical supplies, landlord tenant counseling, fair housing education, housing deposit assistance, substance abuse counseling, and home-delivered meals for seniors. Moore also funded a new parking lot for the Moore Food and Resource Center.

In 2014, The City received CDBG-Disaster Recovery (CDBG-DR) funds in the amount of \$52,200,000 in response to the May 20, 2013 tornado. With these funds, the City completed numerous infrastructure projects such as street and water line replacement, public facility improvements, provided a housing rehabilitation program and a down payment assistance program, and updated the City's comprehensive plan. The City lost a substantial amount of affordable housing in the tornado. In response, the City subsidized an affordable housing development. It opened with 244 residential units in March of 2023.

The City of Moore is looking forward to completing many more infrastructure projects that benefit families of low to moderate income as well as the public service agencies that provided much needed services throughout the City of Moore.

4. Summary of Citizen Participation Process and consultation process

Summary from citizen participation section of plan.

The City of Moore, Oklahoma abides by the Citizen Participation Plan, amended in May of 2020. This plan is approved by the CDBG Advisory Committee and Moore City Council. Citizen participation is the heart of the annual action plan process, involving citizens in decisions that directly affect their lives. The purpose of the Citizen Participation Plan is to encourage and ensure full and proper citizen participation at all stages of the Annual Action Plan and Consolidated Plan process. The Citizen Participation Plan formally designates structures, procedures, roles and policies to be followed by program participants. A secondary purpose of this Plan is to implement federal regulations regarding citizen participation for the consolidated planning process described by Title 24 CFR 91.105 of the Housing and Community Development Act of 1974, as amended. Nothing in this Plan shall restrict the responsibility and authority of the City of Moore from developing and executing its Consolidated Plan.

In addition to public hearings as a means of receiving comment from the public in front of the Mayor and City Council, City staff held meetings to provide citizens with information concerning the availability of Community Development Block Grant funds and to incorporate their comments into the planning process. A community needs survey was published on the City's website for the entire community to further explore community needs and concerns.

5. Summary of public comments

This could be a brief narrative summary or reference an attached document from the Citizen Participation section of the Con Plan.

The City utilized public meetings, as well as the survey from the spring of 2025, to involve citizens in the process. Community based and other interested groups and organizations were also invited to participate in the meetings and a questionnaire. In all, input was received from 305 individuals and 13 public service organizations, as well as the CDBG Citizen's Advisory Committee, prior to the development of the Plan. The survey identified the following needs as highest priority by low income Moore residents.

- Overall Needs: Improvements to non-profit facilities providing community services (such as senior centers, youth centers, food banks, etc.)
- Public Facilities: Youth centers, facilities for abused, abandoned, and neglected children, and mental health care facilities.
- Infrastructure and Neighborhood Improvements: Street improvements, stormwater and drainage improvements, sidewalk improvements, and water and sewer improvements.
- Public Services: Neighborhood cleanups, transportation services, senior services, and youth services.
- Economic Development: Store front improvements in low income neighborhoods.
- Housing: Code enforcement activities in low income neighborhoods, homeownership assistance, and housing for other special needs (such as elder or person with disabilities).

6. Summary of comments or views not accepted and the reasons for not accepting them

All comments received were accepted.

7. Summary

The City of Moore received positive responses from surrounding public agencies. Multiple agencies provided information regarding the needs they see from Moore residents and what level of demand their services were for residents of Moore. In addition, citizens responded well to our Community Needs Survey. With 305 responses, the City has received great feedback for what residents would like to see in their community. The City of Moore will be working on meeting each of these priorities in the following years.

The City has taken further steps in reaching non-English speaking communities. Publications are published in El Nacional, along with The Oklahoman. El Nacional is a free publication distributed in the local Hispanic supermarket. The City of Moore continues to search for ways to communicate and gather information from all its residents.

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PR-05 Lead & Responsible Agencies – 91.200(b)

1. Agency/entity responsible for preparing/administering the Consolidated Plan

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
Lead Agency	MOORE	
CDBG Administrator	MOORE	Kahley Gilbert
HOPWA Administrator		
HOME Administrator		
HOPWA-C Administrator		

Table 1 – Responsible Agencies

Narrative (optional)

The lead agency for the Action Plan is the Community Development Department of the City of Moore, Oklahoma. The citizen advisory board performed other key roles in the planning process.

Consolidated Plan Public Contact Information:

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AP-10 Consultation – 91.100, 91.200(b), 91.215(l)

1. Introduction

The City of Moore's Community Development Department is the lead agency responsible for development and administration of the CDBG program. A CDBG Advisory Committee, composed of City Council members and residents of Moore, provides consultation and reviews each Action Plan. This committee makes a final recommendation to City Council for approval. The City Council serves as the determining body in matters related to the consolidated plan. The CDBG program is administered through the Community Development Department under the direction of the Grants Manager with oversight from the Community Development Director and City Council. An Accountant, a Compliance Specialist, and an Administrative Assistant all assist in administering, implementing, and monitoring CDBG funds, preparing the consolidated and action plans, recordkeeping, and compliance with all federal and state regulations.

Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(l)).

The City of Moore actively fosters collaboration between public and assisted housing providers and key health, mental health, and social service agencies to address community needs holistically. Although Moore does not have its own public housing authority, the City works closely with the Oklahoma Housing Finance Agency (OHFA) and local nonprofit organizations to support access to affordable housing programs, including Housing Choice Vouchers. The city coordinated with several organizations over the years to provide programs such as food assistance, rental/utility assistance, youth counseling, senior services, and substance abuse services.

Coordination efforts include participation in regional Continuum of Care (CoC) initiatives and regular engagement with partner agencies such as mental health providers, food banks, and emergency shelters. These relationships help streamline referrals, share information, and improve service delivery to vulnerable populations, including those experiencing homelessness or at risk of becoming homeless.

The City published in the spring of 2025 an online survey that invited all residents to provide input on what their community needs are. The City ran the survey for 30 days and received 305 responses.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.

The City of Moore, the City of Norman, and the surrounding Cleveland County areas comprise the Cleveland County Continuum of Care (CoC) designated as OK-504. The CoC Steering Committee encompasses 130 members with an elected Executive Committee having 24 members. The City of Moore has a representative on the Executive Committee. The Executive Committee meets on a monthly basis with the entire Steering Committee meeting quarterly. The City of Moore's Police Department has two dedicated community officers to assist the CoC with homeless individuals/families in Moore. The officers report information to the CoC and help provide any resources/information to homeless individuals.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS.

The City of Moore is part of the Cleveland County Continuum of Care and is part of the Project Review and Ranking Committee. It determines how to allocate the state's ESG funds, develops performance standards and evaluates outcomes, and develops funding, policies and procedures for the administration of HMIS. An employee of the Community Development Department attends the monthly meetings as a member of the CoC Board of Directors. The City encourages organizations that benefit homeless people to join forces with the Continuum to provide services to their clients.

2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction's consultations with housing, social service agencies and other entities

Table 2 – Agencies, groups, organizations who participated

1	Agency/Group/Organization	Aging Services
	Agency/Group/Organization Type	Services-Elderly Persons
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Aging Services submitted a subrecipient application, attended the City of Moore Community Needs meeting on May 14, 2026 and presented the needs they see for Moore to the CDBG Advisory Committee. Organization provides home delivered meals to home bound seniors.
2	Agency/Group/Organization	Mary Abbott Children's House
	Agency/Group/Organization Type	Services-Children Services - Victims
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Abbott House Child Advocacy Center submitted a subrecipient application, attended the City of Moore Community Needs meeting on May 14, 2026 and presented the needs they see for Moore to the CDBG Advisory Committee. Organization provides forensic interviews for children who have been sexually abused.
3	Agency/Group/Organization	Bethesda, Inc.
	Agency/Group/Organization Type	Services-Children Services - Victims
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Bethesda submitted a subrecipient application, attended the City of Moore Community Needs meeting on May 14, 2026 and presented the needs they see for Moore to the CDBG Advisory Committee. Organization provides individual and group therapy for children who have been sexually abused.
4	Agency/Group/Organization	Catholic Charities Archdiocese of OKC
	Agency/Group/Organization Type	Services - Housing Services-Children
	What section of the Plan was addressed by Consultation?	Homeless Needs - Families with children Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Catholic Charities submitted a subrecipient application, attended the City of Moore Community Needs meeting on May 14, 2026 and presented the needs they see for Moore to the CDBG Advisory Committee. Organization provides social services for families, affordable housing for families and seniors, homeless services for women and children, disaster response and recovery, adoption and pregnancy services, counseling, and immigration legal assistance.
5	Agency/Group/Organization	Central Oklahoma Community Action Agency
	Agency/Group/Organization Type	Services - Housing Services-Health
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Central Oklahoma Community Action Agency submitted a subrecipient application, attended the City of Moore Community Needs meeting on May 14, 2026 and presented the needs they see for Moore to the CDBG Advisory Committee. Organization assists low income families with prescription assistance, rent/utility/food assistance, eyeglass referrals, case management, transportation, and housing.
6	Agency/Group/Organization	Legal Aid Services of Oklahoma, Inc
	Agency/Group/Organization Type	Legal Services
	What section of the Plan was addressed by Consultation?	Legal Services
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Legal Aid Services of Oklahoma submitted a subrecipient application, attended the City of Moore Community Needs meeting on May 14, 2026 and presented the needs they see for Moore to the CDBG Advisory Committee. Organization provides free civil legal services to low income individuals and families.
7	Agency/Group/Organization	Metropolitan Fair Housing Council
	Agency/Group/Organization Type	Service-Fair Housing
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Metropolitan Fair Housing Council submitted a subrecipient application, attended the City of Moore Community Needs meeting on May 14, 2026 and presented the needs they see for Moore to the CDBG Advisory Committee. Organization provides fair housing enforcement resources to alleged victims of housing discrimination, respond to consumer complaints of unfair treatment from the housing industry, conduct fair housing/fair lending education and outreach training for consumers/housing providers/public and private organizations, conduct counseling and mediation services to promote equal housing opportunity.
8	Agency/Group/Organization	Moore Youth and Family Services
	Agency/Group/Organization Type	Services-Children Services-Victims of Domestic Violence Services - Victims
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Moore Youth and Family submitted a subrecipient application, attended the City of Moore Community Needs meeting on May 14, 2026 and presented the needs they see for Moore to the CDBG Advisory Committee. Organization provides a community prevention services program, community prevention and diversion services program, early prevention services, youth learning lab and service center, integrated behavioral health outpatient services/treatment, and community at risk services.
9	Agency/Group/Organization	Rose Rock Habitat for Humanity
	Agency/Group/Organization Type	Services - Housing
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Rose Rock Habitat for Humanity submitted a subrecipient application, attended the City of Moore Community Needs meeting on May 14, 2026 and presented the needs they see for Moore to the CDBG Advisory Committee. Organization provides homeownership, emergency home repairs, exterior ramps for ADA access, community cleanup and revitalization, code violation assistance, and financial education.

10	Agency/Group/Organization	St Vincent de Paul
	Agency/Group/Organization Type	Services - Housing
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	St. Vincent de Paul submitted a subrecipient application, attended the City of Moore Community Needs meeting on May 14, 2026 and presented the needs they see for Moore to the CDBG Advisory Committee. Organization provides utility assistance, Oxford House support, prescription assistance, and gas vouchers.
11	Agency/Group/Organization	Sparrow Project Moore
	Agency/Group/Organization Type	Services-Persons with Disabilities
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Sparrow Project Moore submitted a subrecipient application, attended the City of Moore Community Needs meeting on May 14, 2026 and presented the needs they see for Moore to the CDBG Advisory Committee. Organization provides structured programs for adults with intellectual and developmental disabilities that promote independence, social engagement, and community inclusion.
12	Agency/Group/Organization	The Salvation Army
	Agency/Group/Organization Type	Services - Housing Services-homeless
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Salvation Army submitted a subrecipient application, attended the City of Moore Community Needs meeting on May 14, 2026 and presented the needs they see for Moore to the CDBG Advisory Committee. Organization provides an emergency shelter, food pantry, evening community meal, and emergency financial assistance.
13	Agency/Group/Organization	The Virtue Center
	Agency/Group/Organization Type	Services-Health
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Virtue Center submitted a subrecipient application, attended the City of Moore Community Needs meeting on May 14, 2026 and presented the needs they see for Moore to the CDBG Advisory Committee. Organization provides individual/couple/family therapy for those struggling with addiction, Intensive Outpatient Program, Medication Assisted Treatment case management, peer recovery support, crisis intervention, and educational programming.

Identify any Agency Types not consulted and provide rationale for not consulting

All service providers and agencies that provide services directly pertaining to the action planning process have been involved in some type of consultation. Some consulted during other meetings and other forums. There have been no agencies left off communication efforts or meeting invitations. The City of Moore works very hard to ensure strong and positive community collaboration.

Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	Thunderbird Clubhouse	The City of Moore serves as a role within the Cleveland County Continuum of Care (CoC). The City of Moore has a representative on its Board of Directors. Over the past year, stronger relationships have developed between the CoC and Moore community police officers. The police officers are now communicating information on Moore homeless to the CoC and the officers are now educated on what services the CoC can provide to the homeless.

Table 3 – Other local / regional / federal planning efforts

Narrative (optional)

Thirteen public agencies collaborated with the City as well as 305 citizen participants in the survey.

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AP-12 Participation – 91.105, 91.200(c)

1. Summary of citizen participation process/Efforts made to broaden citizen participation

Summarize citizen participation process and how it impacted goal-setting

The City utilized public meetings, as well as a survey, to involve citizens in the process. Community-based and other interested groups and organizations were also invited to participate in the meetings, a community needs questionnaire, and survey. In all, input was received from 305 individuals and 13 public service organizations, as well as the CDBG Citizen’s Advisory Committee, prior to the development of the Plan.

The City of Moore followed its Citizen Participation Plan (CPP) to involve its citizens in the preparation of the plan as well as determining the goals, objectives and outcomes. Letters were sent out to 36 public agencies inviting them to attend a community needs meeting. A public meeting was held at a CDBG Advisory Committee Meeting on May 14, 2026. Public Services were invited once again to share their services and help the City identify the greatest needs they have seen in the community. A final public meeting with the CDBG Advisory Committee was held on June 25, 2026 and the final hearing at the City Council meeting on July 20, 2026. All notices followed the CPP.

Citizen Participation Outreach

Mode Of Outreach	Target Of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (if applicable)
Internet Outreach	Non-targeted/broad community	A community needs survey was made available on the city's website. It was promoted through the city's social media platforms. Three hundred and five responses were received.	The top priority areas identified were to improve city facilities providing public services and improve non-profit facilities providing community services. The top three community development needs identified were youth centers, facilities for abused, abandoned, and neglected children, and mental health care facilities. The top infrastructure needs identified were street improvements, sidewalk improvements, stormwater and drainage improvements, and water/sewer improvements. The top public service needs identified were neighborhood cleanups, transportation services, and senior services. The top economic development needs identified were store front improvements in low income neighborhoods and financial assistance for low income residents for business expansion and job creation. The top housing needs identified were homeownership assistance, code enforcement activities in low income neighborhoods, and housing for other special needs.	None.	

Mode Of Outreach	Target Of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
Newspaper Ad	Minorities Non-English Speaking - Specify other language: Spanish Non-targeted/broad community	Notices for the public meetings and the public hearing was published in El Nacional de Oklahoma in Spanish and in The Oklahoman in English inviting anyone in the community to share their biggest community needs or submit any comments. The publications also contained information for people who did not want to attend the meeting but wanted to submit comments.	No comments were received.	None.	
Public Meeting	Non-targeted/broad community	Public Services presented to the CDBG Advisory Committee identifying the needs they see from their clients in Moore. The Virtue Center, Moore Youth and Family Services, St. Vincent de Paul, Central Oklahoma Community Action Agency, Abbott House Child Advocacy Center, Metropolitan Fair Housing Council, Catholic Charities of the Archdiocese of Oklahoma City, Aging Services, Bethesda, Legal Aid Services of Oklahoma, Rose Rock Habitat for Humanity, Sparrow Project Moore, and The Salvation Army attended.	Each agency described the needs of their clients in Moore.	None.	
Public Meeting	Non-targeted/broad community	CDBG Advisory Committee Meeting was held on June 25, 2026. No citizens attended or submitted comments.	No comments were received.	None.	
Public Hearing	Non-targeted/broad community	Moore City Council meeting was held July 20, 2026 for the final approval of the annual action plan.	No comments received.	None.	

Table 4 – Citizen Participation Outreach

Expected Resources

AP-15 Expected Resources – 91.220(c)(1,2)

Introduction

The Anticipated Resources section outlines the federal, state, local, and private funding sources the City of Moore expects to leverage to address identified priority needs over the Consolidated Plan period.

This section provides estimates of the expected annual allocations, program income (if any), and the uses of funds, including how these resources will be coordinated to achieve the community's housing, homelessness, and public service goals. The City will strategically align available resources to maximize impact, support ongoing initiatives, and ensure fair distribution of benefits, particularly to low-and moderate-income residents. The planning process also includes identifying any gaps in funding and opportunities for leveraging additional resources to support Moore's long-term community development objectives.

The City of Moore agrees that its compliance in all respects with all applicable Federal anti-discrimination laws is material to the U.S. Government's payment decisions for purposes of section 3729(b)(4) of title 31, United States Code. The City of Moore will not operate any programs that violate any applicable Federal anti-discrimination laws, including Title VI of the Civil Rights Act of 1964.

Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	Public - Federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	366,967.00	0.00	17,895.00	384,862.00	1,033,033.00	For its 2026 program year, Moore has been allocated \$366,967 and an estimated \$17,895 will be left over from the 2025 program year.

Table 5 - Expected Resources – Priority Table

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied.

The City of Moore will strategically utilize federal resources, particularly Community Development Block Grant (CDBG) funds, to leverage additional public, private, and nonprofit investments to address priority community development and housing needs. These federal funds serve as a critical foundation to attract and match other sources of funding, expand project scope, and increase impact across housing, infrastructure, economic development, and social services.

While CDBG does not have a federal matching requirement, any federal funds used in coordination with programs that do require matching will be planned with compliance in mind. The City will meet matching requirements through local government contributions, donated services and materials, and in-kind contributions.

If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan.

Public improvements will be made in the CDBG Target Areas such as water and sewer improvements, street repair, sidewalk improvements, park improvements, and other public facility improvement.

Discussion

The City of Moore anticipates using a combination of federal, state, and local funding sources to meet the priority needs outlined in this annual action plan. The primary federal resource is the Community Development Block Grant (CDBG), which provides flexible funding for activities that benefit low and moderate income (LMI) residents, prevent and eliminate slum and blight, and address urgent community needs.

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Annual Goals and Objectives

AP-20 Annual Goals and Objectives

Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Public Services	2025	2029	Non-Housing Community Development	City Wide	Public Services	CDBG: \$55,045.00	Public service activities other than Low/Moderate Income Housing Benefit: 155 Persons Assisted Public service activities for Low/Moderate Income Housing Benefit: 46 Households Assisted
2	Public Improvements	2025	2029	Non-Housing Community Development	Eastmoor/JD Estates	Public Improvements	CDBG: \$246,893.40	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 10 Persons Assisted
3	Housing Rehabilitation	2025	2029	Affordable Housing	City Wide	Housing	CDBG: \$10,000.00	Homeowner Housing Rehabilitated: 2 Household Housing Unit
4	Administration/Planning	2025	2029	Non-Housing Community Development	City Wide	Public Improvements Public Services Housing	CDBG: \$73,393.00	

Table 6 – Goals Summary

Goal Descriptions

1	Goal Name	Public Services
	Goal Description	The City of Moore recognizes that access to high-quality public services is essential for promoting the well-being, self-sufficiency, and stability of low- to moderate-income (LMI) residents. Public services play a key role in preventing homelessness, improving health outcomes, fostering educational attainment, and increasing economic mobility. Through its Annual Action Plan, Moore will allocate a portion of Community Development Block Grant (CDBG) funds to support a variety of eligible public service programs. These services are designed to meet the most pressing needs of vulnerable populations, including seniors, youth, and individuals experiencing homelessness or poverty.

2	Goal Name	Public Improvements
	Goal Description	The City of Moore is committed to improving public infrastructure in ways that enhance the safety, accessibility, and quality of life for its low- and moderate-income residents. Public infrastructure, such as sidewalks, drainage systems, water and sewer lines, street lighting, and roadways, plays a critical role in neighborhood livability, connectivity, and resilience. Using Community Development Block Grant (CDBG) funds, the City will undertake strategic investments in eligible areas to address deficiencies in basic infrastructure that may contribute to public health risks, environmental hazards, or physical isolation. These improvements are guided by both resident feedback and city-led assessments of infrastructure needs.
3	Goal Name	Housing Rehabilitation
	Goal Description	Housing Rehabilitation and Emergency Repair Programs are designed to preserve the City's existing housing stock and improve living conditions for low- and moderate-income (LMI) residents, with a focus on maintaining safe, stable neighborhoods and supporting long-term housing sustainability. Moore's housing stock includes a significant number of aging single-family homes, many of which are occupied by seniors, individuals on fixed incomes, and households vulnerable to rising maintenance and repair costs. These programs provide financial assistance to eligible homeowners to correct urgent health and safety issues, address code deficiencies, and prevent further structural deterioration.
4	Goal Name	Administration/Planning
	Goal Description	The City of Moore recognizes the importance of effective administration and strategic planning in maximizing the impact of Community Development Block Grant (CDBG) resources. A strong administrative framework ensures that HUD funds are used efficiently, transparently, and in compliance with federal regulations, while aligning investments with community-identified needs and priorities. CDBG funds allocated to administration (up to 20% of the annual grant) will support a range of activities that are essential to the implementation of the Annual Action Plan.

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Projects

AP-35 Projects – 91.220(d)

Introduction

The Projects section of the Annual Action Plan outlines the specific activities the City of Moore will undertake during the program year to meet the goals and objectives identified in the Consolidated Plan. Each project included in this section has been selected based on its alignment with community needs, public input, and the priorities established through strategic planning.

These projects represent targeted investments in affordable housing, public services, infrastructure improvements, and administrative capacity, with an emphasis on benefiting low-to moderate-income (LMI) individuals and households. Each project includes detailed information on the proposed use of funds, expected outcomes, geographic targeting, and the populations served.

Through this comprehensive approach, the City seeks to ensure that its Community Development Block Grant (CDBG) funding is used effectively to promote activities and actions that do not violate any applicable Federal anti-discrimination laws, including Title VI of the Civil Rights Act of 1964, opportunity, and long-term community resilience.

The City of Moore agrees that its compliance in all respects with all applicable Federal anti-discrimination laws is material to the U.S. Government's payment decisions for purposes of section 3729(b)(4) of title 31, United States Code. The City of Moore will not operate any programs that violate any applicable Federal anti-discrimination laws, including Title VI of the Civil Rights Act of 1964.

Projects

#	Project Name
1	Administration/Planning
2	Public Services
3	Public Improvement Project
4	Emergency Repair Program

Table 7 - Project Information

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs.

The CDBG Advisory Committee, as well as the community at large, places high priority on public services and public improvements. Senior services and youth services are of highest priority for the community. Water and Sewer lines are one of the top priorities for public improvements. Because Moore receives an allocation of around \$350,000 per year, the city is very limited to the use of funds. The maximum allowed allocation (15%) is awarded to public services every year with the remainder used for public improvements in low-income areas and emergency home repairs for low income households.

AP-38 Project Summary

Project Summary Information

1	Project Name	Administration/Planning
	Target Area	City Wide
	Goals Supported	
	Needs Addressed	Public Improvements Public Services Housing
	Funding	CDBG: \$733,393.00
	Description	Administration for the 2026 program year such as publications, payroll, trainings, fair housing services, etc.
	Target Date	9/30/2027
	Estimate the number and type of families that will benefit from the proposed activities	The administration project will be used for general administration for the 2026 program year and for fair housing services for Moore residents. The City will fund fair housing services through Metropolitan Fair Housing Council and it is estimated to benefit 17 households.
	Location Description	City-Wide.
	Planned Activities	General administration, oversight, and coordination for the 2025 program year and fair housing services for Moore residents.
2	Project Name	Public Services
	Target Area	City Wide
	Goals Supported	Public Services
	Needs Addressed	Public Services
	Funding	CDBG: \$55,045.00
	Description	Public Services for the 2026 program year.
	Target Date	9/30/2027
	Estimate the number and type of families that will benefit from the proposed activities	It is estimated 46 low income households and 138 individuals will benefit from the proposed public service activities.
	Location Description	City-Wide
	Planned Activities	<p>Ageing Services: \$25,000 for home delivered meals for seniors.</p> <p>Central Oklahoma Community Action Agency: \$6,000 for rental assistance.</p> <p>Moore Youth and Family: \$5,895 for a First Time Offender program.</p> <p>St. Vincent de Paul: \$6,000 for utility assistance/rental assistance for Oxford Houses</p> <p>The Virtue Center: \$5,000 for substance abuse counseling.</p> <p>Bethesda: \$5,000 for counseling for sexually abused children.</p> <p>Sparrow Project Moore: \$2,150 for a life skills mobile kitchen for disabled adults.</p>
3	Project Name	Public Improvement Project
	Target Area	Eastmoor/JD Estates
	Goals Supported	Public Improvements

	Needs Addressed	Public Improvements
	Funding	CDBG: \$246,421.95
	Description	Public Improvement project or the 2026 program year.
	Target Date	9/30/2027
	Estimate the number and type of families that will benefit from the proposed activities	The public improvement project will benefit 10 households, Highland East Junior High, and the Moore Public Schools Administration building.
	Location Description	The sewer replacement project is located in the JD Estates Neighborhood, along SE 4th St.
	Planned Activities	The replacement of 991 linear feet of sanitary sewer.
4	Project Name	Emergency Repair Program
	Target Area	City Wide
	Goals Supported	Housing Rehabilitation
	Needs Addressed	Housing
	Funding	CDBG: \$10,000.00
	Description	Program focuses on low income and underserved populations as well as individuals with disabilities and those who are aging in place. The program will address needs that directly affect the immediate health, safety, and/or security of the household.
	Target Date	9/30/2027
	Estimate the number and type of families that will benefit from the proposed activities	It is estimated two low income households will benefit from the emergency repair program.
	Location Description	City-Wide.
	Planned Activities	Program focuses on low income and underserved populations as well as individuals with disabilities and those who are aging in place. The program will address needs that directly affect the immediate health, safety, and/or security of the household.

AP-50 Geographic Distribution – 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed.

Public improvements will be in the designated target area of the JD Estates neighborhood. Public services will be available to youth, seniors, and low-income household's city wide.

Geographic Distribution

Target Area	Percentage of Funds
Crestmoore	
Southgate	
Kings Manor	
Regency Park	
Armstrong	
Sunnylane Acres	
City Wide	35
Lockhoma Estates	
Skyview Terrace/Newmoore	
Old Town/High School Addition	
Brookside	
Eastmoor/JD Estates	65
SW 34th St/Eastern Area	

Table 8 - Geographic Distribution

Rationale for the priorities for allocating investments geographically

The designated CDBG Target Area of JD Estates consists of 52.40% of the population at 80% or below AMI, in order to ensure the achievement of a CDBG National Objective. While there are other areas in the City of Moore that meet this low-mod income criterion, the public improvement needs are a higher priority compared to other Target Areas.

Discussion

The City of Moore utilizes its Community Development Block Grant (CDBG) resources in a strategic, needs-based manner, with a focus on areas that have the highest concentrations of low- to moderate-income (LMI) residents, as identified by HUD income data and local assessments.

While some programs, such as public services or housing rehabilitation, are made available on an income-eligibility basis citywide, capital improvements and infrastructure investments are primarily targeted to LMI neighborhoods where residents face greater barriers to opportunity, and where aging infrastructure may contribute to unsafe or unfair living conditions.

Affordable Housing

AP-55 Affordable Housing – 91.220(g)

Introduction

The Affordable Housing section of the Annual Action Plan outlines the City of Moore’s strategy to address the housing needs of low- to moderate-income (LMI) residents during the program year. Affordable, safe, and decent housing remains a critical need in Moore, particularly for cost-burdened households, seniors, persons with disabilities, and individuals transitioning out of homelessness.

This section identifies specific goals and actions the City will pursue to preserve and increase access to affordable housing, including housing rehabilitation, rental assistance, and supportive services. While Moore does not directly develop housing units, it uses Community Development Block Grant (CDBG) funding to support efforts that help residents maintain housing stability and improve living conditions.

Priority is given to households with the greatest need, and all programs are designed to prevent displacement, reduce housing cost burden, and support long-term affordability. The City also works closely with partner organizations and stakeholders to ensure that affordable housing resources are used effectively and equitably.

One Year Goals for the Number of Households to be Supported	
Homeless	0
Non-Homeless	46
Special-Needs	0
Total	46

Table 9 - One Year Goals for Affordable Housing by Support Requirement

One Year Goals for the Number of Households Supported Through	
Rental Assistance	10
The Production of New Units	0
Rehab of Existing Units	2
Acquisition of Existing Units	0
Total	12

Table 10 - One Year Goals for Affordable Housing by Support Type

Discussion

Affordable housing continues to be a significant challenge for low- to moderate-income households in Moore. Rising home prices, increasing rental costs, and a limited supply of affordable units have created barriers to housing stability, particularly for vulnerable populations such as seniors, persons with disabilities, and extremely low-income families.

The City of Moore has awarded St. Vincent de Paul and Central OK Community Action Agency to provide rental and utility assistance. Rose Rock Habitat for Humanity is providing an emergency repair program.

AP-60 Public Housing – 91.220(h)

Introduction

The City of Moore does not operate any public housing. Section 8 vouchers are distributed through the Oklahoma Housing Finance Agency.

Actions planned during the next year to address the needs to public housing

The City of Moore does not operate any public housing. Section 8 vouchers are distributed through the Oklahoma Housing Finance Agency.

Actions to encourage public housing residents to become more involved in management and participate in homeownership

The City of Moore does not operate any public housing. Section 8 vouchers are distributed through the Oklahoma Housing Finance Agency.

If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance

The City of Moore does not operate any public housing. Section 8 vouchers are distributed through the Oklahoma Housing Finance Agency.

Discussion

The City of Moore does not operate any public housing. Section 8 vouchers are distributed through the Oklahoma Housing Finance Agency.

AP-65 Homeless and Other Special Needs Activities – 91.220(i)

Introduction

This section of the Annual Action Plan outlines the City of Moore's planned actions to address the needs of individuals and families experiencing homelessness, those at risk of becoming homeless, and other special needs populations, including the elderly, persons with disabilities, victims of domestic violence, and individuals with substance use disorders or chronic health conditions.

Although Moore is not a direct recipient of HUD Continuum of Care (CoC) funding, the City collaborates with the Cleveland County CoC and local service providers to support homeless outreach, emergency shelter, transitional housing, and supportive services. The City also utilizes Community Development Block Grant (CDBG) funds, where eligible, to support public services and programs that benefit these vulnerable populations.

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including:

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

In the upcoming program year, the City of Moore will continue to support strategies that reduce and prevent homelessness through coordinated outreach, assessment, and service connection. Although Moore is not a Continuum of Care (CoC) lead agency, it works in partnership with the Cleveland County CoC, local nonprofits, and regional service providers to connect individuals experiencing homelessness to appropriate resources.

Addressing the emergency shelter and transitional housing needs of homeless persons

In the upcoming program year, the City of Moore is committed to supporting efforts that address the immediate shelter needs of individuals and families experiencing homelessness, while also promoting long-term housing stability. Although Moore does not operate its own emergency shelters or transitional housing facilities, it plays a supporting role in strengthening regional partnerships and allocating resources to services that assist homeless residents.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

To help homeless person's particularly chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth, transition to permanent housing and independent living, the City of Moore incorporates strategies:

1. Rapid Re-Housing and Housing first principles - Moore supports and refers to regional programs that utilize Rapid Re-Housing and Housing First approaches to:

- Reduce the length of time households remain homeless by offering short to medium term rental assistance paired with case management.
- Place individuals and families into stable housing quickly, without preconditions such as employment, income, sobriety, or participation in services.
- Improve housing stability and reduce the risk of repeat homelessness.

2. Expanding Access to Affordable Housing - To facilitate access to affordable housing units, the City works with area landlords and nonprofit partners to:

- Identify and preserve affordable housing stock and prioritize available units for households transitioning out of homelessness.
- Support Tenant Based Rental Assistance (TBRA) programs.
- Encourage property owners to accept housing vouchers and work with service providers to ensure tenant success.

3. Case Management and Supportive Services - Supportive services are key to helping individuals maintain housing after exiting homelessness.

These include:

- Case management to help clients secure documents, apply for benefits, maintain housing, and access healthcare.
- Connections to employment services, such as job training and placement assistance through Workforce Oklahoma and other partners.
- Life skills and financial literacy training to support long term stability and self-sufficiency.

4. Specialized Outreach and Housing Navigation - Moore partners with the CoC members and nonprofits to:

- Conduct targeted outreach to homeless veterans, youth and families, helping them navigate the housing system.
- Assign housing navigators or case managers to assist in locating and applying for housing, and provide follow-up support post-placement.
- Use coordinated entry systems to prioritize the most vulnerable individuals and families for housing assistance.

5. Prevention of Recurrence - To prevent formerly homeless persons from returning to homelessness, the City and its partners:

- Monitor at risk households and provide follow-up services after housing placement.
- Offer crisis intervention assistance, such as emergency rent or utility support.
- Promote collaboration between housing providers and health/mental health agencies to support clients with ongoing needs.

6. Coordination with Regional Partners - Although Moore does not operate its own shelter, it actively coordinates with:

- Cleveland County Continuum of Care (CoC), which offers housing assistance, case management, and permanent supportive housing.
- Veteran focused programs, including Supportive Services for Veteran Families (SSVF) and HUD-VASH vouchers, to ensure veteran households have support.

These combined actions help ensure that homeless individuals and families in Moore can exit homelessness quickly, access stable housing, and remain housed, building pathways toward independent living and long-term self-sufficiency.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.

To help low income and extremely low-income individuals and families avoid becoming homeless, especially those at risk due to discharge from public institutions or dependency on support services, the City of Moore incorporates the following strategies and actions:

1. Coordination with Discharge Planning Entities - Moore works with local and regional partners to prevent homelessness at the point of discharge by:

- Collaborating with the Oklahoma Department of Human Services, local hospitals, behavioral health providers, correctional institutions, and child welfare agencies to support transition planning that includes housing stability.
- Supporting the Continuum of Care in their coordination efforts with publicly funded institutions to ensure that individuals exiting care are not discharged directly into homelessness.
- Promoting early intervention discharge planning for individuals at risk of homelessness, particularly in the areas of foster care and corrections.

2. Housing and Service Referrals - The City refers individuals and families to supportive services and housing resources such as:

- Rapid Re-Housing and Homeless Prevention programs such as rental and utility assistance programs funded with CDBG funding through St. Vincent de Paul and Central Oklahoma Community Action Agency.
- Case Management services that connect households to local nonprofits, faith-based organizations, and housing counseling services
- Moore Youth and Family Services who provide crisis intervention, counseling, and supportive housing referrals for at risk youth and

families.

3. Strengthening Local Partnerships - The City leverages relationships with:

- Public housing authorities outside Moore since Moore does not operate its own PHA, to coordinate access to rental assistance or housing vouchers when needed.
- Nonprofits and community-based organizations, such as food banks and employment training centers, to help stabilize families facing economic hardships.
- United Way and regional 2-1-1 services, which offer comprehensive resource navigations for those in immediate need of shelter, food, or health care access.

4. Case Management - Prevention efforts include:

- Tenant-based rental assistance (TBRA) to stabilize households on the brink of eviction.
- Emergency utility and rental assistance, coordinated through local partners.
- Employment and education support through Workforce Oklahoma and regional education institutions to help individuals improve self-sufficiency and avoid recurring housing instability.

5. Focus on Special Populations - programs specifically address:

- Youth aging out of foster care, through connection to transitional housing and life skills training.
- Formerly incarcerated individuals, by coordinating with re-entry programs to ensure housing is secured prior to discharge.
- Individuals with mental health needs, in partnership with providers such as Central Oklahoma Community Mental Health Center.

By strengthening its institutional partnerships and focusing on proactive housing interventions, Moore aims to reduce the risk of homelessness among vulnerable populations and ensure housing continuity as individuals navigate transitions from institutional care or other systems of support.

Discussion

The City of Moore recognizes that addressing homelessness and the needs of special populations requires a coordinated and comprehensive approach that includes prevention, emergency response, housing placement, and supportive services. In the upcoming program year, Moore will continue to work closely with the Cleveland County Continuum of Care (CoC), local nonprofit organizations, and regional partners to support activities that reduce homelessness and improve outcomes for vulnerable residents.

While the City does not operate direct shelters or supportive housing programs, it utilizes CDBG funds strategically to support nonprofits that fill these roles and to help coordinate services that address gaps in the system. Efforts are also made to align Moore's activities with state and federal resources, leveraging partnerships to maximize impact.

Barriers such as a limited supply of affordable housing, lack of public transportation, and insufficient mental health and substance use treatment options remain key challenges. Through its strategic plan goals, Moore aims to help reduce these barriers by funding essential services, advocating for supportive housing development, and strengthening cross-sector coordination.

AP-75 Barriers to affordable housing – 91.220(j)

Introduction

While the City of Moore is committed to expanding housing opportunities for all residents, various barriers—both policy-related and structural—can hinder the development, accessibility, and preservation of affordable housing. The "Barriers to Affordable Housing" section of this Action Plan identifies and examines the local conditions, regulations, and market factors that may constrain efforts to meet the housing needs of low- and moderate-income households.

These barriers may include zoning restrictions, development costs, infrastructure limitations, lack of public transportation, and the absence of financial incentives for affordable housing development. Understanding and addressing these barriers is critical for ensuring that Moore can make meaningful progress toward its goals of fair housing, stability, and accessibility. The City of Moore agrees that its compliance in all respects with all applicable Federal anti-discrimination laws is material to the U.S. Government's payment decisions for purposes of section 3729(b)(4) of title 31, United States Code. The City of Moore will not operate any programs that violate any applicable Federal anti-discrimination laws, including Title VI of the Civil Rights Act of 1964.

This section outlines how the City will continue to evaluate its policies and work collaboratively with local partners and stakeholders to reduce obstacles to affordable housing production and investment, while promoting long-term affordability and resilience within the housing market.

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

The City of Moore recognizes that certain public policies, whether through design or unintended consequences, can create barriers to the development and preservation of affordable housing. These barriers may arise from zoning ordinances, land use controls, building codes, and the absence of incentives for affordable housing development. In response, the City has identified several actions it can take to help remove or reduce these obstacles:

1. Review and adjust zoning and land use policies
2. Support alternative housing types
3. Streamline development review processes
4. Maintain reasonable building code requirements with long term cost benefits
5. Coordinate with housing partners

Discussion

The City of Moore continues to face several challenges that limit the development and preservation of affordable housing. These barriers are rooted in public policies and local conditions that, while often intended to maintain community standards or safety, can unintentionally restrict housing choices for low- and moderate-income households.

One notable example is the city's zoning and land use requirements, such as the minimum 55-foot lot size and the requirement for multifamily developments to undergo a Planned Unit Development (PUD) process. While these regulations aim to manage growth and ensure neighborhood compatibility, they may also raise development costs and limit the feasibility of affordable housing projects.

Additionally, the lack of public transportation in Moore represents a barrier to housing choice and affordability. Without transit access, residents must rely on personal vehicles, which can be cost-prohibitive for lower-income households and limit access to employment, healthcare, and other services.

Moore's building code requirements, including storm-resistant construction standards, have been adopted to increase resilience to severe weather events. Although these measures may slightly increase upfront construction costs, they are justified by the long-term benefits of reducing storm damage and mitigating cost burdens on homeowners post-disaster.

The city also currently lacks local tax incentives or dedicated funding to support the development of affordable housing. This absence can make

Moore a less attractive option for developers seeking to build income-restricted or workforce housing units.

Recognizing these issues, Moore is committed to ongoing policy review and stakeholder engagement to balance safety, growth, and affordability. The city's planned actions include evaluating zoning flexibility, exploring incentives, and improving the development process to create a more supportive environment for affordable housing.

Ultimately, addressing these barriers is essential to achieving the city's broader housing goals and ensuring that all residents, regardless of income level, have access to safe, stable, and affordable housing opportunities.

AP-85 Other Actions – 91.220(k)

Introduction

The "Other Actions" section of the Annual Action Plan outlines the City of Moore's strategies beyond direct housing and community development investments. These actions address systemic challenges that impact the effectiveness and reach of federal funding, including reducing barriers to affordable housing, improving coordination within the service delivery network, enhancing institutional capacity, and supporting underserved populations.

Actions planned to address obstacles to meeting underserved needs

The City of Moore acknowledges that underserved populations, including extremely low-income households, persons with disabilities, seniors, persons experiencing homelessness, and residents without access to transportation, face persistent barriers in accessing affordable housing, supportive services, and economic opportunity. Addressing these underserved needs is a key objective of Moore's Annual Action Plan.

To reduce these barriers, the City will continue to support public services, strengthen regional partnerships, enhance outreach and access to information, target infrastructure improvements in underserved areas, promote accessibility, and seek additional funding opportunities.

Actions planned to foster and maintain affordable housing

The City of Moore recognizes the critical need to preserve, maintain, and increase access to affordable housing for low- and moderate-income households. Rising housing costs, aging housing stock, and limited development incentives have contributed to challenges in meeting the housing needs of vulnerable populations. To address these challenges, the City has identified several key actions for the upcoming program year:

1. Support owner-occupied housing rehabilitation
2. Encourage housing development partnerships
3. Preserve existing affordable housing stock
4. Leverage federal and state resources

Actions planned to reduce lead-based paint hazards

The City of Moore is committed to reducing the risks associated with lead-based paint (LBP) hazards, especially in housing units occupied by low- and moderate-income households. Recognizing the long-term health impacts—particularly for children—of lead exposure, the City incorporates lead hazard reduction into its housing programs and public outreach efforts. The City is committed to the following actions to assist in reducing lead-based paint hazards:

1. Implement lead safe housing practices in rehabilitation programs
2. Conduct risk assessments and clearance testing
3. Educate homeowners and tenants
4. Coordinate with state and federal resources

Actions planned to reduce the number of poverty-level families

The City of Moore recognizes that reducing poverty is a multi-faceted challenge that requires coordinated efforts across housing, education, workforce development, and social services. While the City does not directly administer anti-poverty programs, it leverages Community Development Block Grant (CDBG) funds and partnerships with local service providers to support activities that address the root causes and symptoms of poverty. The City will continue to fund public services that promote self-sufficiency and support access to affordable housing.

Actions planned to develop institutional structure

The City of Moore acknowledges that an effective institutional structure is critical to the successful implementation of its Annual Action Plan activities. To enhance the capacity and coordination of public agencies, nonprofit organizations, and other stakeholders, the City will undertake the following actions to strengthen its institutional structure:

1. Work with non-profit organizations to address community needs and provide support to federal and non-federal funding initiatives.
2. Work with private industry to address important issues that inhibit housing and community development efforts.

3. Identify opportunities to create private/public partnerships for financing projects so that federal funds can be leveraged.

Actions planned to enhance coordination between public and private housing and social service agencies

Effective coordination between public and private entities is critical for addressing complex housing and community development needs. The City of Moore can consider some strategies to enhance collaboration and streamline service delivery among housing providers, supportive service agencies, and other stakeholders:

1. Strengthen participation in regional and local networks
2. Facilitate cross-sector partnerships between non-profit housing developers, emergency shelter, organizations serving persons with disabilities, veterans, youth, and other special needs populations, and public institutions such as schools and health departments.
3. Encourage joint funding applications and program alignment
4. Promote shared data use and evaluation

By strengthening coordination between public and private housing and social service agencies, Moore will enhance the efficiency and effectiveness of its community development strategies. These efforts will ensure that limited resources are better aligned with resident needs and contribute to long-term stability and well-being for vulnerable populations.

The City of Moore agrees that its compliance in all respects with all applicable Federal anti-discrimination laws is material to the U.S. Government's payment decisions for purposes of section 3729(b)(4) of title 31, United States Code. The City of Moore will not operate any programs that violate any applicable Federal anti-discrimination laws, including Title VI of the Civil Rights Act of 1964.

Discussion

The "Other Actions" section of the Annual Action Plan highlights how the City of Moore intends to address systemic challenges that impact the effectiveness of housing and community development efforts. These include addressing underserved needs, reducing poverty, removing barriers to affordable housing, combating lead-based paint hazards, improving institutional capacity, and enhancing interagency coordination.

The City recognizes that while direct investments in housing and public services are critical, these broader efforts are essential to sustain long-term success. For instance, Moore plans to pursue actions that improve access to services for low-income residents, support the development of affordable housing, and build stronger linkages between public and private entities. These strategies are designed not only to meet immediate needs but also to address the root causes of housing insecurity and poverty.

In reducing lead-based paint hazards, the City will comply with federal regulations and provide education and resources to property owners and residents. Meanwhile, workforce development and poverty-reduction initiatives will support job access, skill-building, and economic mobility.

Strengthening the institutional delivery system, through training, partnership development, and data sharing, will further enhance program outcomes and ensure fair distribution of resources.

Together, these actions support a comprehensive and integrated approach to community development that aligns with Moore's goals for housing stability, economic opportunity, and quality of life for all residents.

Program Specific Requirements

AP-90 Program Specific Requirements – 91.220(I)(1,2,4)

Introduction

This section of the Annual Action Plan outlines the program-specific requirements associated with federal funding received by the City of Moore through the U.S. Department of Housing and Urban Development (HUD), including the Community Development Block Grant (CDBG).

The purpose of this section is to demonstrate how the City will comply with all applicable statutory and regulatory requirements governing the use of these funds. It provides detailed information on how funds will be allocated and administered to ensure consistency with national objectives, eligible activities, and local priorities as established in the annual action plan.

This section also addresses specific requirements related to:

- The use of program income and recaptured funds
- Income targeting and affordability requirements
- Geographic distribution and priority needs
- Certifications of compliance with HUD regulations and cross-cutting federal requirements

All activities described herein are designed to meet one or more of the CDBG National Objectives, primarily the benefit to low- and moderate-income persons, and to support the City of Moore's broader goals of preserving affordable housing, improving living conditions, and strengthening neighborhood stability.

The City remains committed to ensuring that all federal funds are administered in a transparent, efficient, and compliant manner, with a continued focus on addressing the highest priority needs identified through the community planning process.

Community Development Block Grant Program (CDBG) Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	0
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
Total Program Income:	0

Other CDBG Requirements

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income.	100.00%
Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	

The City of Moore does not have any program income or section 108 loans. The City of Moore will use the CDBG funds to benefit the low to moderately low-income individuals.